

**THE CORPORATION OF THE TOWNSHIP OF WELLINGTON NORTH
AGENDA OF SPECIAL COUNCIL MEETING – OCTOBER 20, 2021 AT 2:00 P.M.
VIA WEB CONFERENCING**

HOW TO JOIN

Join from a PC, Mac, iPad, iPhone or Android device:

Please click this URL to join. <https://us02web.zoom.us/j/86369785186>

Or join by phone: 855 703 8985 (Toll Free) or 1 647 374 4685 (long distance charges may apply)

Webinar ID: 863 6978 5186

**PAGE
NUMBER**

CALLING TO ORDER

ADOPTION OF THE AGENDA

Recommendation:

THAT the Agenda for the October 20, 2021 Special Meeting of Council be accepted and passed.

DISCLOSURE OF PECUNIARY INTEREST

ITEMS FOR CONSIDERATION

1. FINANCE

- a. Roop Lutchman and Elaine Chang, SLBC Advisory Group 001
- Asset Management Overview Training

Recommendation:

THAT the Council of the Corporation of the Township of Wellington North receive for information the training session materials regarding asset management.

CONFIRMING BY-LAW

047

Recommendation:

THAT By-law Number 100-21 being a By-law to Confirm the Proceedings of the Council of the Corporation of the Township of Wellington North at its Special Meeting held on October 20, 2021 be read a First, Second and Third time and enacted.

ADJOURNMENT

Recommendation:

THAT the Special Council meeting of October 20, 2021 be adjourned at

__ : __ p.m.

The following accessibility services can be made available to residents upon request with two weeks' notice:

**Sign Language Services – Canadian Hearing Society – 1-877-347-3427
- Kitchener location – 1-855-656-3748**

TTY: 1-877-843-0368 Documents in alternate forms CNIB – 1-800-563-2642



Asset Management Overview Training

Asset Management Plan Update Project

Township of Wellington North

October 2021

Objectives



1. Provide an update on the Project
2. Deliver overview education on best in class AM Practices and concepts

Agenda

1. Introductions, project context and status update
2. Introduction to Asset Management (AM)
3. AM Line of Sight
4. Asset Condition and Performance Monitoring
5. The Asset Management System
6. Asset Management Enablers
7. Review of the Township's AMP Outputs



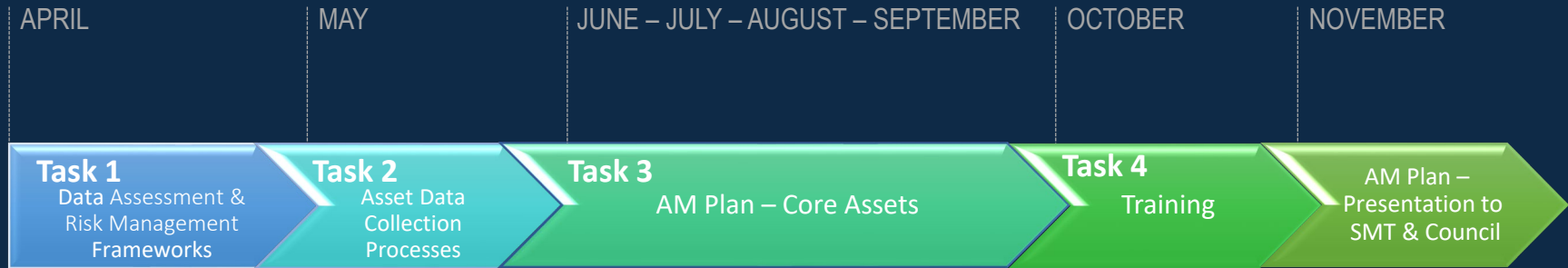
Introductions, Project Context and Status Update

Project Objectives

- Advance AM capabilities at the Township
- Be able to make information-based decisions on OPEX and CAPEX for budgeting and long-term planning
- Update AM Plan in compliance with O.Reg. 588/17
- Be better positioned to communicate AM needs to Council

Project Overview

005





Introduction to Asset Management

Some Definitions

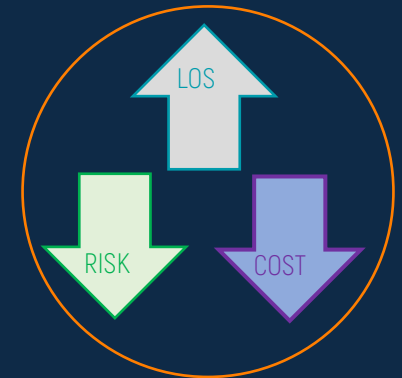
ASSETS

Assets are things that have potential or actual value to the township. this includes everything from roads and pipes to stormwater ponds and water wells. all of these things help us provide services to residents, and it is our responsibility to make sure that we are able to provide those services in a cost-efficient and sustainable manner, by maintaining our assets.

ASSET MANAGEMENT

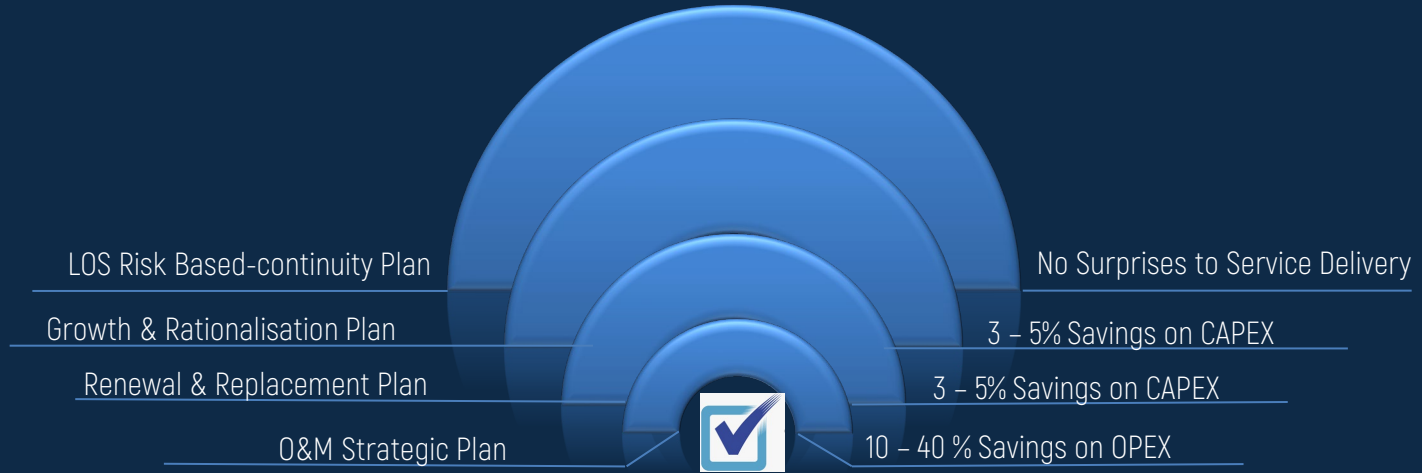
Asset management planning is the process of making the best possible decisions regarding the building, operation, maintenance, renewal, replacement, and disposition of assets.

COMPREHENSIVE
AM ACHIEVES AN OPTIMAL
BALANCE OF:



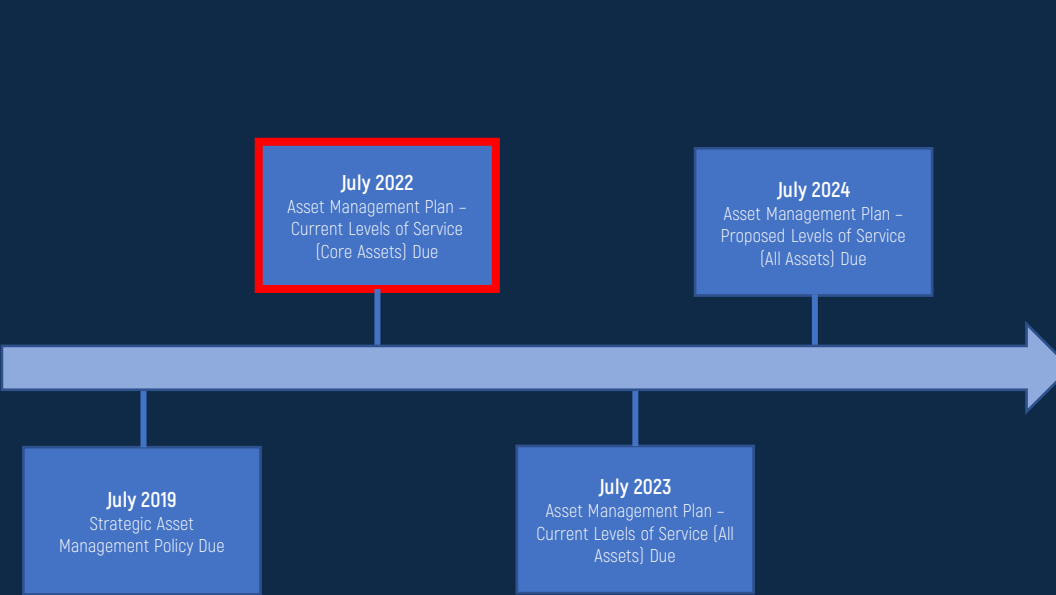
Why do Asset Management?

Risk Based Planning and Delivery
Creates Sustained Value



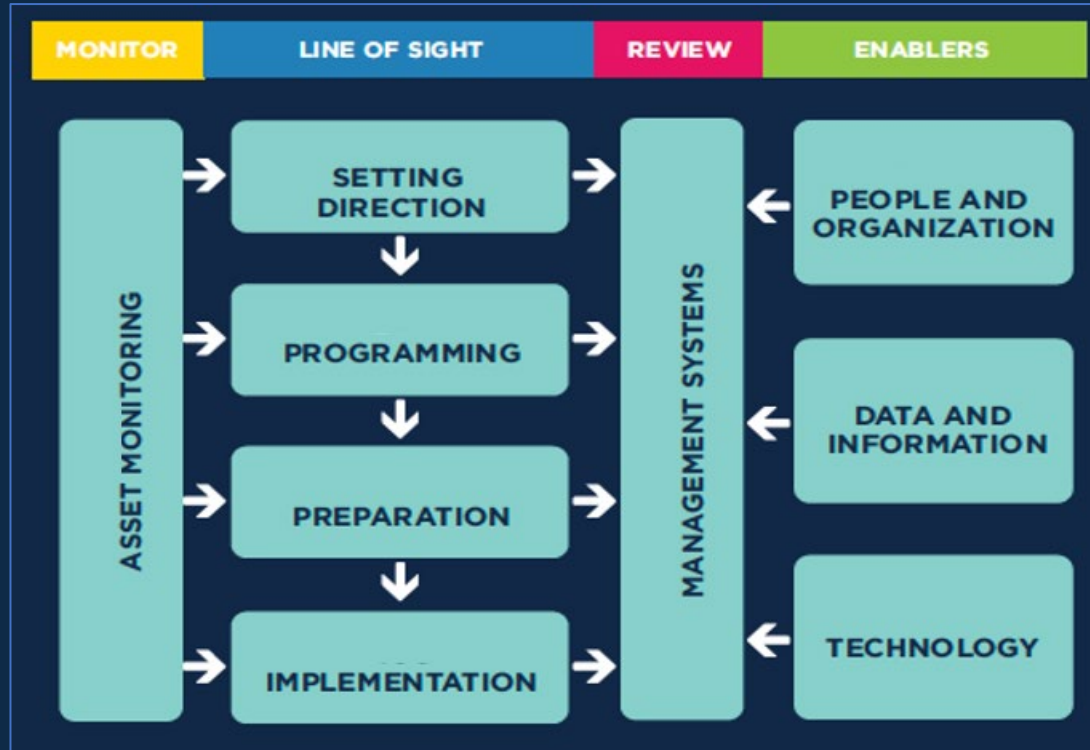
AM Program Benefits are Already Accruing from our Foundational Work

O.REG 588/17 Compliance

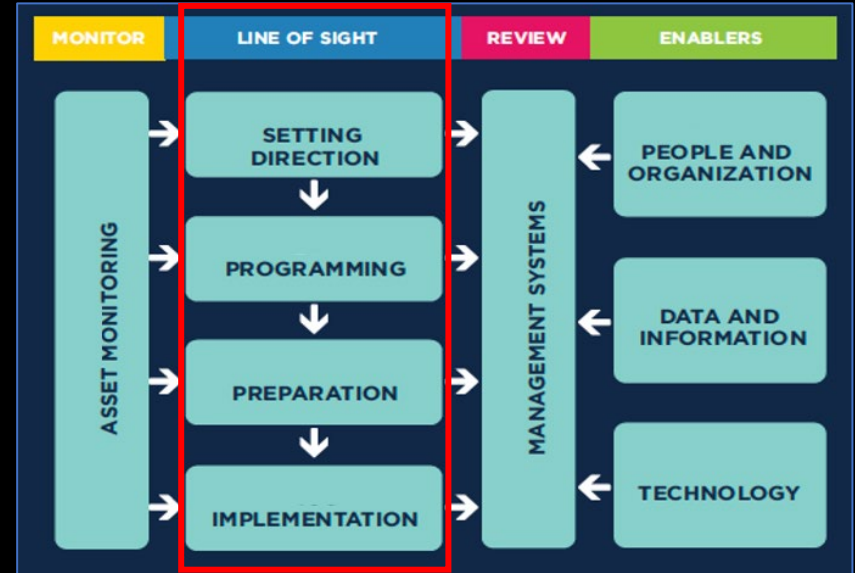


	Current Levels of Service AMP July 2022 (core), 2024 (non-core)	Proposed Levels of Service AMP July 2025 (core, non-core)
State of Infrastructure (asset register)	<ul style="list-style-type: none"> Inventory of assets, by category Replacement cost of assets Average age of assets Condition of assets Approach to assessing condition 	<ul style="list-style-type: none"> Inventory of assets, by category Replacement cost of assets Average age of assets Condition of assets Approach to assessing condition
Levels of Service (performance)	<ul style="list-style-type: none"> Current LOS (performance) provided: <ul style="list-style-type: none"> To community (qualitative metrics) By assets (quantitative metrics) For core assets as per Tables 1 to 5 in O.Reg. 588/17 (as minimum), and as established by City for other assets 	<ul style="list-style-type: none"> LOS (performance) Town proposes to provide for the next 10 years <ul style="list-style-type: none"> For community (qualitative metrics) By assets (quantitative metrics) And why appropriate based on risk and affordability assessment
Lifecycle Management Strategy	<ul style="list-style-type: none"> Population & employment forecasts per 2019 Growth Plan Lifecycle activities needed for each of the next 10 years to: <ul style="list-style-type: none"> Meet demand caused by growth or upgrade of existing assets Maintain the current LOS at least cost and acceptable level of risk 	<ul style="list-style-type: none"> Population & employment forecasts per 2019 Growth Plan Lifecycle activities needed for each of the next 10 years to: <ul style="list-style-type: none"> Meet demand caused by growth or upgrade of existing assets Provide proposed LOS at least cost and acceptable level of risk
Financing Strategy	<ul style="list-style-type: none"> Cost of lifecycle activities needed for each of the next 10 years to: <ul style="list-style-type: none"> Meet demand caused by growth or upgrade of existing assets Maintain the current LOS 	<ul style="list-style-type: none"> Cost of lifecycle activities needed for each of the next 10 years to: <ul style="list-style-type: none"> Meet demand caused by growth or upgrade of existing assets Provide proposed LOS Funding projected to be available to undertake needed lifecycle activities For funding shortfalls which activities will not be funded and associated risks
Implementation and Key Assumptions	<ul style="list-style-type: none"> Statement on how all State of Infrastructure background information and reports will be made available to the public 	<ul style="list-style-type: none"> The risks and mitigation strategies associated with implementing the AM Plan Explanation of key assumptions underlying the AM Plan that have not previously been explained

ISO 55000 Standard for Asset Management



Asset Management Line of Sight



Setting Direction

Monitoring & Measurement

Organizational Strategic Plan

AM Policy

AM Improvement Strategy & Roadmap

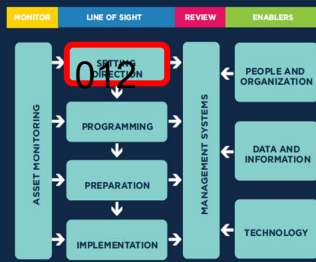
AM Plans

Vision, mission, values
strategic priorities

AM principles, requirements,
roles & responsibilities aligned
with the Strategic Plan

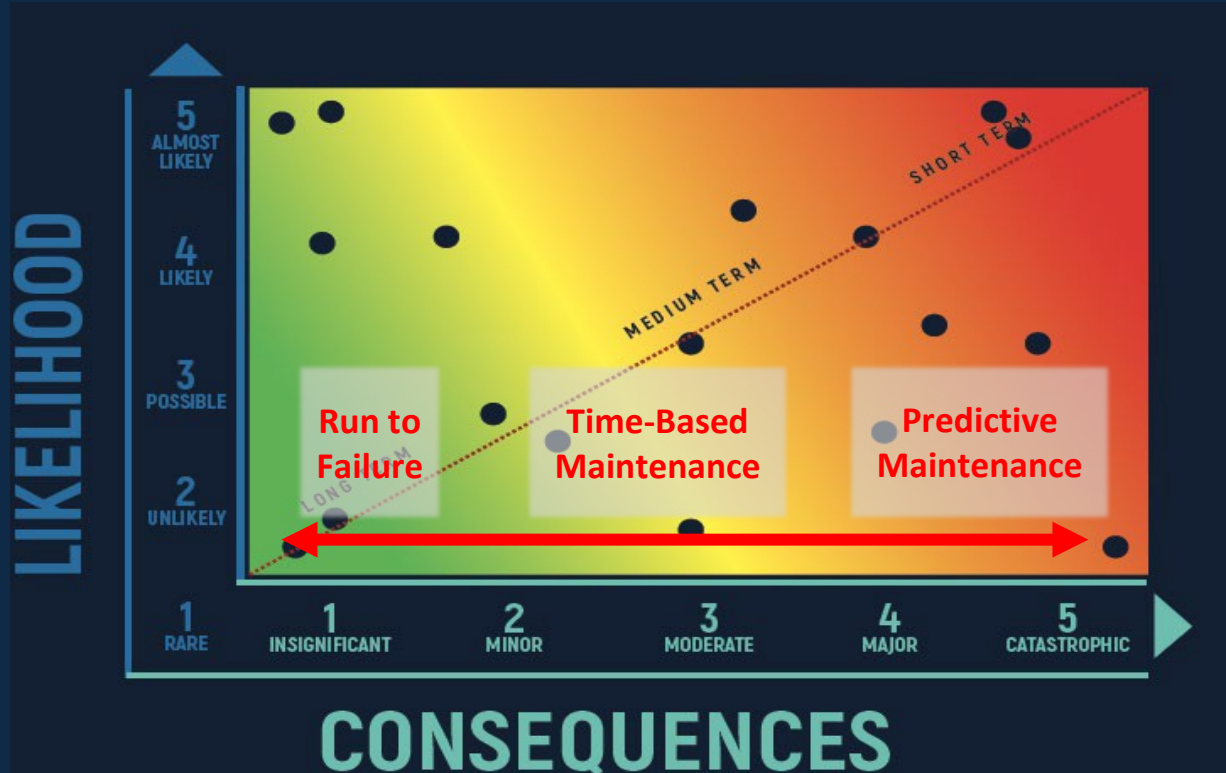
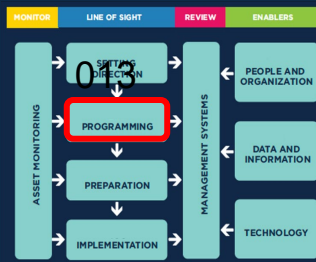
AM objectives,
actions for AM improvement,
AM review processes

Asset & service descriptions,
state of the infrastructure,
level of service targets & performance,
risks to service, lifecycle activities,
financial forecasts

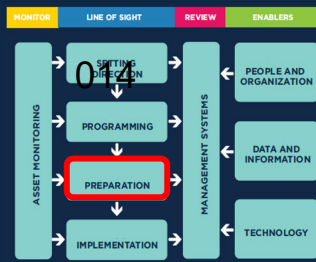
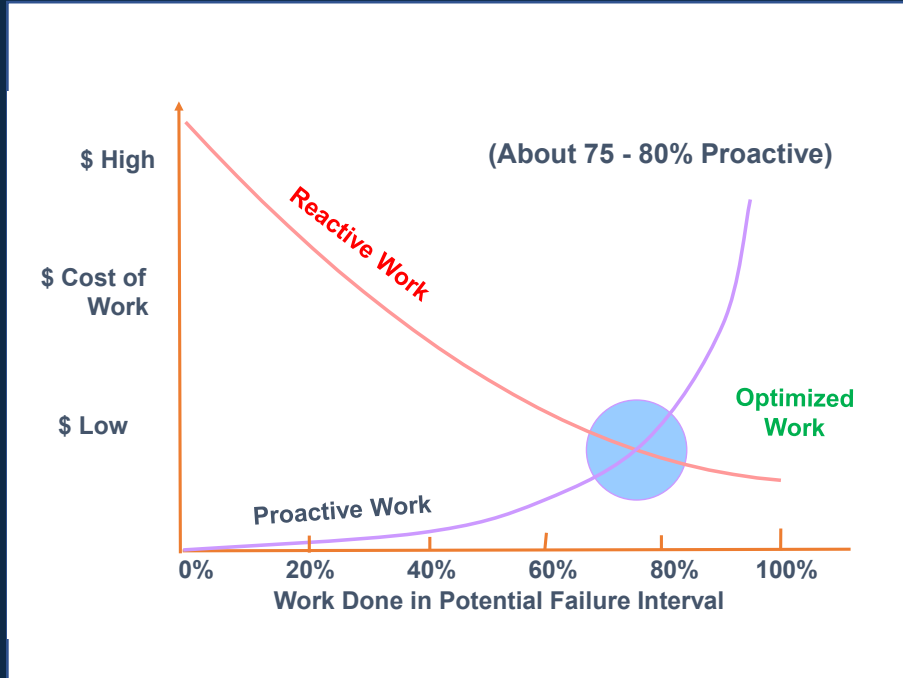


Drives
budgeting

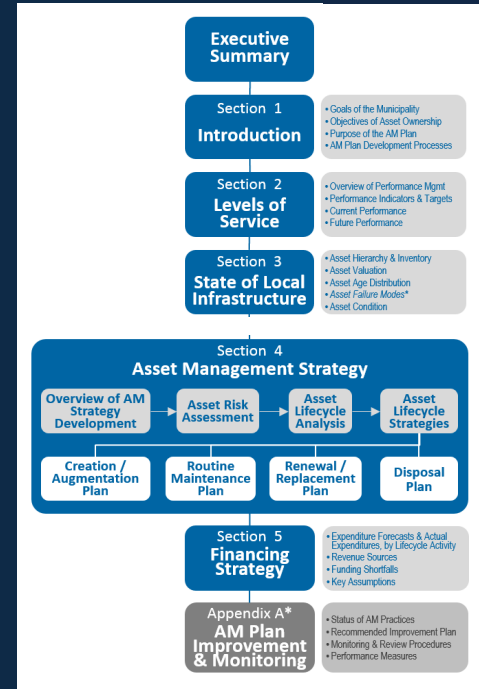
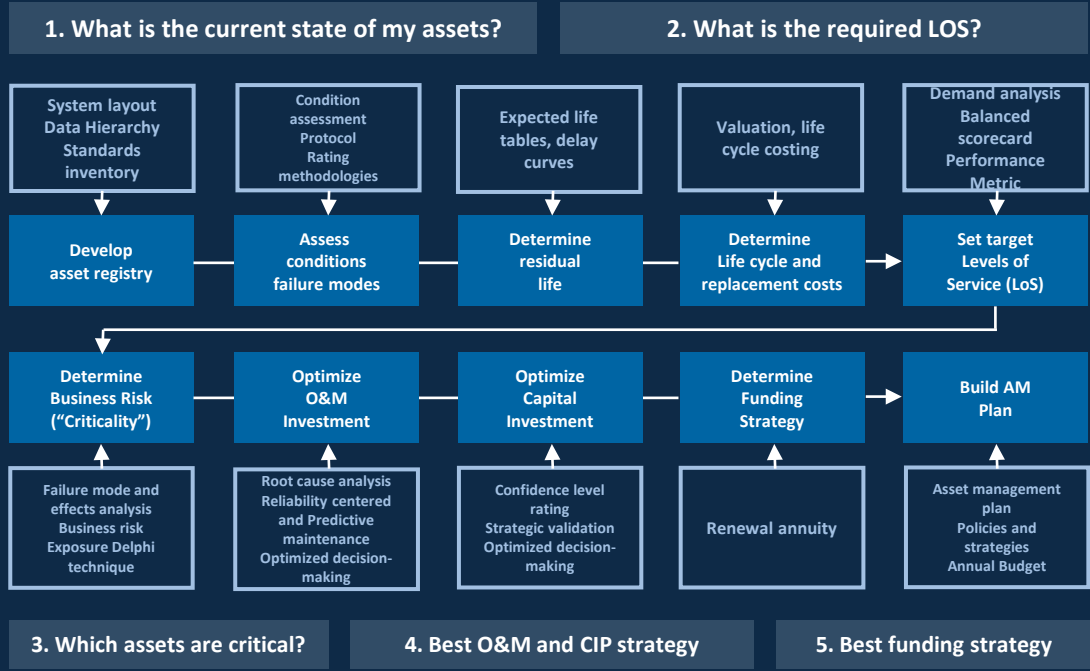
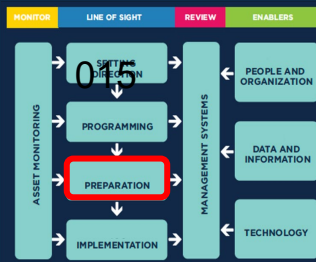
Planning and Risk-based Decision Making



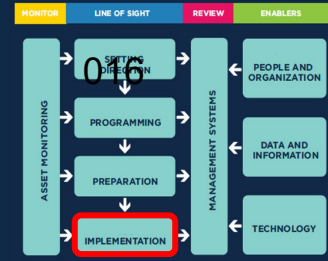
Maintenance Strategy



Developing and Implementing AMPs



Implementation – Project Lifecycle



For Buildings and Facilities

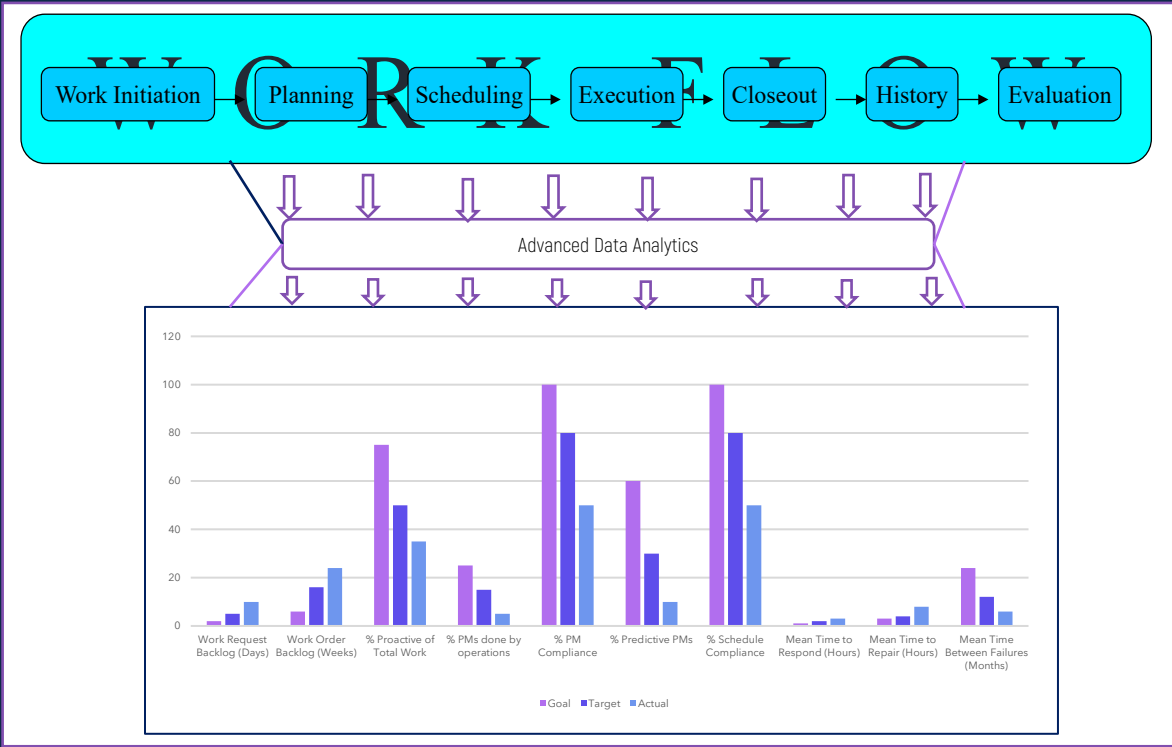
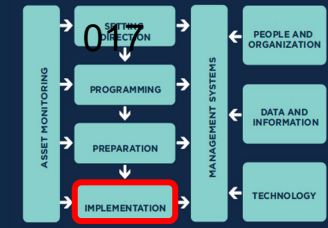
New	Charter	Project Plan	Concept Design	Schematic Design	33%	66%	99%	Tender Docs	Tender & Award	Pre-Construction	Construction	Construction Complete	Commissioning	Training	Warranty	Close-Out
Renewal	Charter	Project Plan	Concept Design		33%	66%	99%	Tender Docs	Tender & Award	Pre-Construction	Construction	Construction Complete	Commissioning	Training	Warranty	Close-Out

For Large Civil and Programs

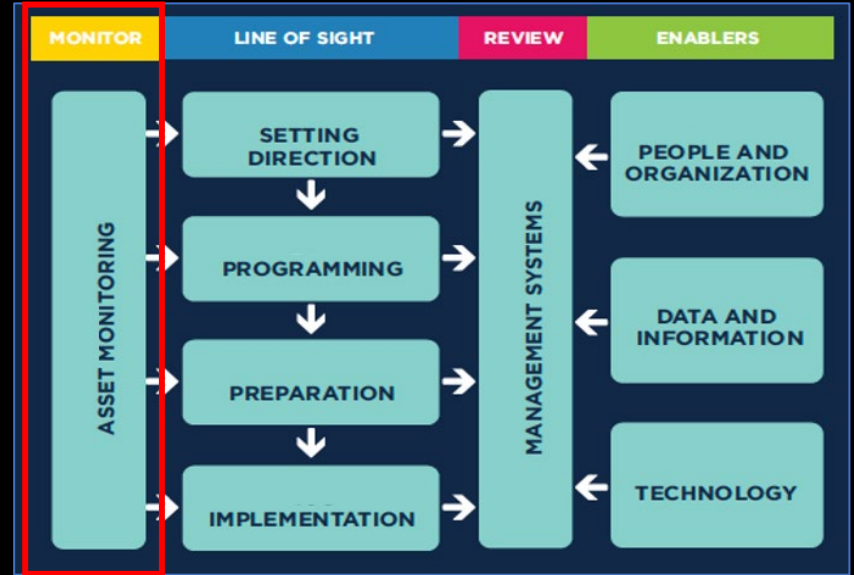
Renewal	Charter	Project Plan	66%			99%	Tender Docs	Tender & Award	Pre-Construction	Construction	Construction Complete	Commissioning	Training	Warranty	Close-Out
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AM Ready Elements	O&M Input AM Ready Specifications	O&M Involvement Included in the PMP	Design for Asset Operability, Maintainability, Interchangeability of Spares RCD, Value Engineering & HAZOP Analyses	99%	Tender Docs incl AM Data Templates	Contractor briefed on AM Ready Specs	Ongoing population of the asset database by contractor using electronic templates	Ongoing QA/QC of data/info by City Staff	Commissioning data loaded to Asset DBs	Training as per curriculum	Warranty Tracking in CMMMS Contractor Support	Project outcomes verified	Learnings noted
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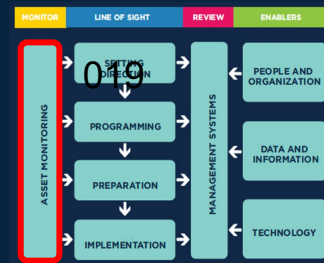
Implementation – O&M Work management



Asset Monitoring & Performance Management



Asset Monitoring

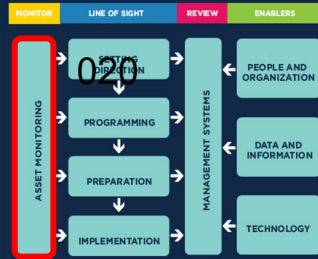


Customer LOS: Transportation (Example)

Average Performance Grade (Current & Future)		GOOD			FAIR			GOOD							
		Current	-- 10 yrs -->	Future	Current	-- 10 yrs -->	Future	Current	-- 10 yrs -->	Future					
Customer LOS Category		Capacity & Use													
Service Attributes		Services of sufficient capacity are convenient and accessible to the entire community													
Customer LOS Measures		G	M		Convenient access to alternative routes or transport modes		G	VH	Complies with legislation		VG	VH			
Current Performance Grade (Very Good, Good, Fair, Poor, Very Poor)		↑		Consistent and predictable travel		G	H	Road network safe for all users and all modes of transport		F	H	Roadway pavement in a state of good repair		F	M
Confidence in Assessment (Very High, High, Moderate, Low, Very Low)		↑		Road network available at all times to enable journeys to destinations to be completed efficiently		G	VH	Roads smooth enough for different road users based on their comfort needs		G	H	Roadway bridges and culverts in a state of good repair		F	H
				Bridges and culverts that are suitable for intended functional needs		G	VH	Other transportation assets in a state of good repair		G	H	Maintenance work done as and when required		G	H
				Sidewalks are of adequate width and free from tripping hazards		F	H	Operations work done as and when required		G	VH	Transportation customers kept informed and satisfied		F	H
				Pedestrians safe when crossing the roadway		F	VH	Adequate lighting in places where lighting is required		F	M				
				Adequate lighting in places where lighting is required		F	M	Secure traffic management system operation and infrastructure		VG	VH				
				Secure traffic management system operation and infrastructure		VG	VH								

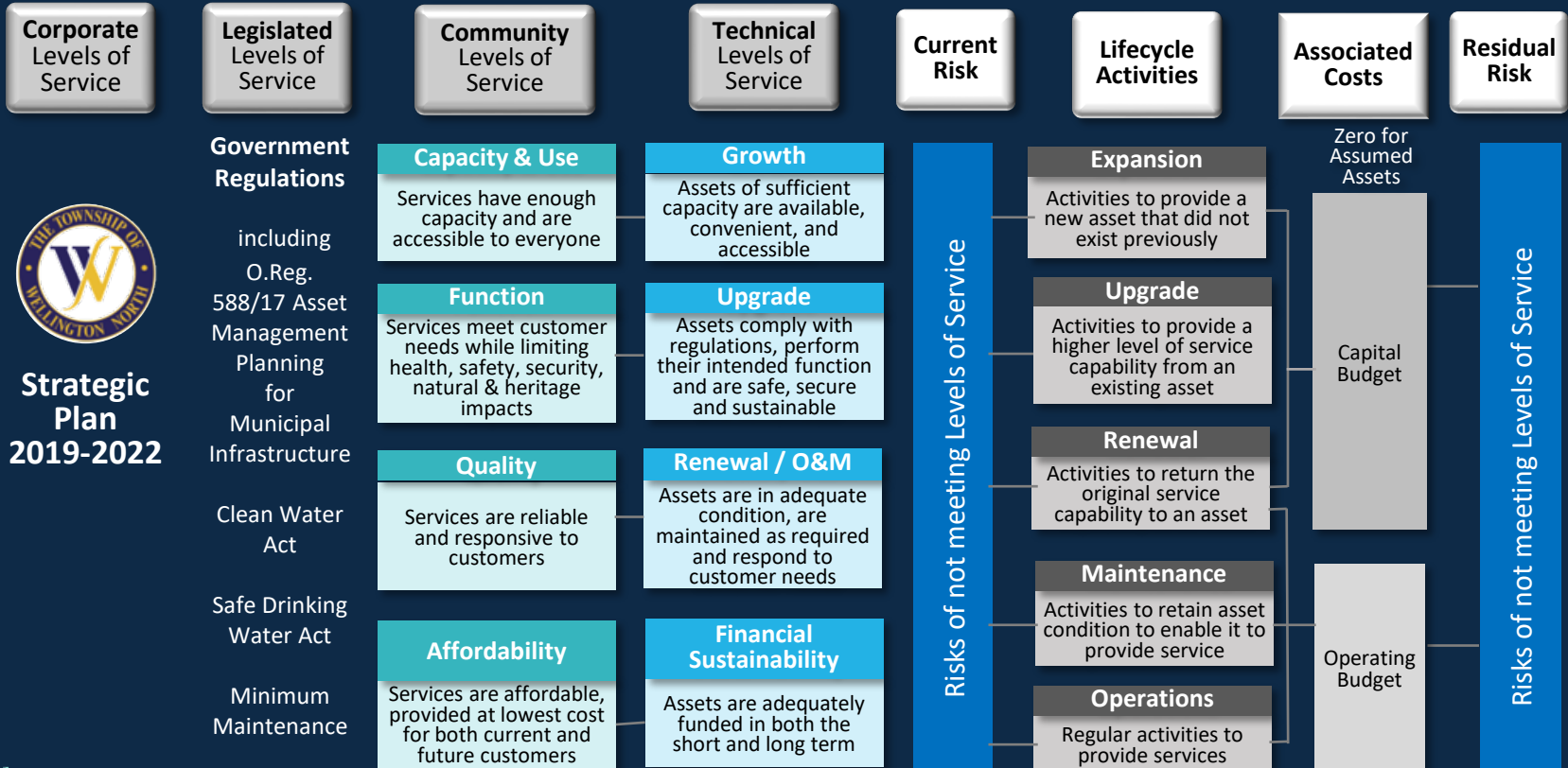
Condition Scoring Standards

Standard 5-point scale to be used organization-wide
(based on IIMM, CIRC):

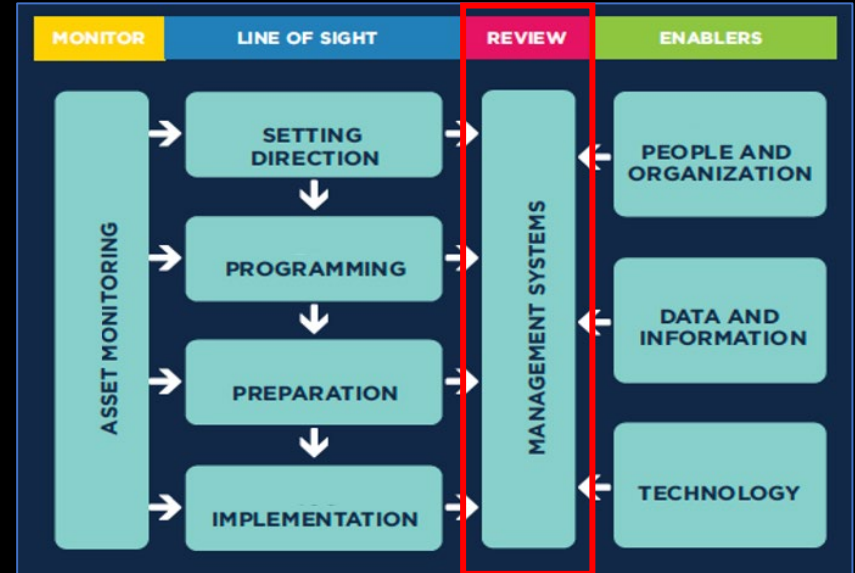


Condition Score	Description based on Physical Soundness
1- Very Good	Asset is <u>physically sound</u> and is performing its function as originally intended. Asset is <u>new or at the beginning</u> of its service life
2- Good	Asset is <u>physically sound</u> and is performing its function as originally intended. Typically, asset has been used for some time but is within <u>mid-stage of its expected life</u>
3- Fair	Asset is showing <u>signs of deterioration</u> and is performing at a lower level than originally intended
4- Poor	Asset is showing <u>significant signs of deterioration</u> and is performing to a much lower level than originally intended
5- Very Poor	Asset is <u>physically unsound</u> and/or <u>not performing</u> as originally intended. Asset has reached <u>end of life</u> and <u>failure is imminent</u>

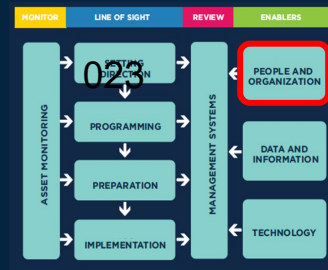
Level of Service and Performance Management



Management System



Enterprise Risk Management

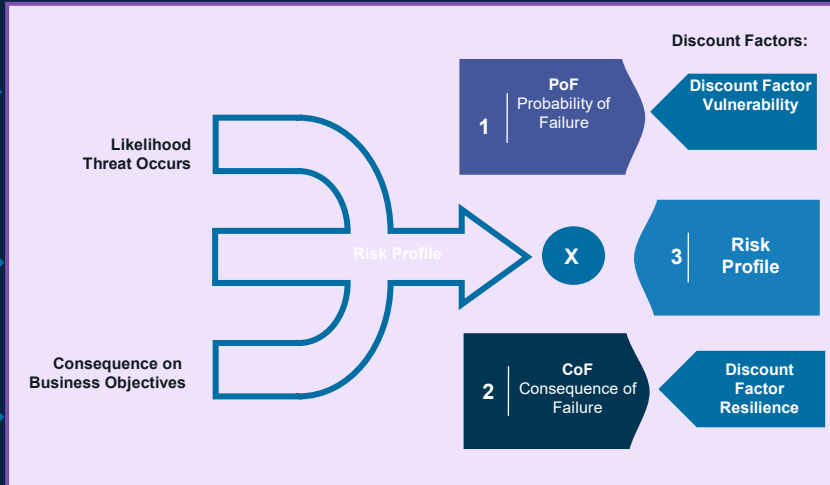


Basic Risk Management

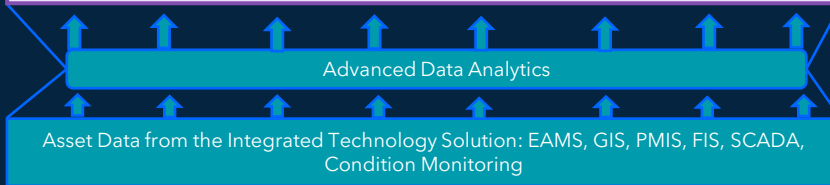
Advanced Risk Management

THREAT EVENTS

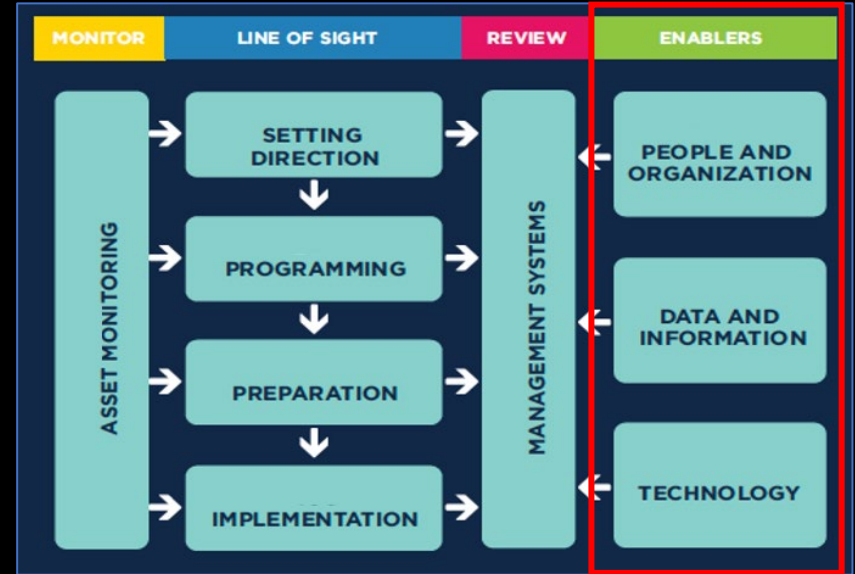
- Pandemics
 - Terrorism
 - Climate Change/Extreme Weather Events
 - Earthquakes
 - Blackouts
 - Employment Action
 - Financial Crises
- New Regulations
 - Population Changes
 - Changing Demographics
 - Social Preferences
 - Affordability
 - Industry 4.0
- End of Effective Life Due to:
 - Normal deterioration
 - Poor O&M Practices
 - Changing Regulations
 - Cheaper Designs



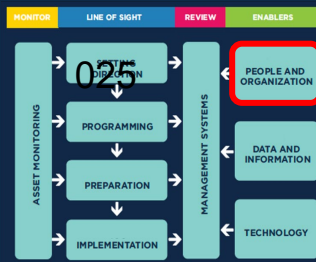
- Level of Service Continuity Plan (Emergency Preparedness Plan Designs for Reducing Vulnerability & Improving Resiliency)
- Growth & Rationalisation Plan (Projects and CAPEX Budget)
- Renewal & Replacement Plan (Projects and CAPEX Budget)
- O&M Master Plan (O&M Optimisation Initiatives and the OPEX Budget)



Asset Management Enablers



Right Sourcing Strategy



Develop Strategy:

1. Core/Non-Core Work,
2. Base and Peak Work Loads
3. Consider People Constraints (Union, Fair Pay etc.)
4. Evaluate marketplace for external services
5. Develop Effectiveness Measures



Review Current Situation

1. Review operations in each service area based on criteria in Step 1
2. Identify challenges and opportunity gaps
3. Quantify cost effectiveness



Develop Action Plan

1. Develop Early Implementation Wins
2. Develop improvement recommendations
3. Develop Implementation strategy
4. Seek Management and Council approval



Implement Recommendations

1. Implement insourcing recommendations
2. Implement Outsourcing recommendations

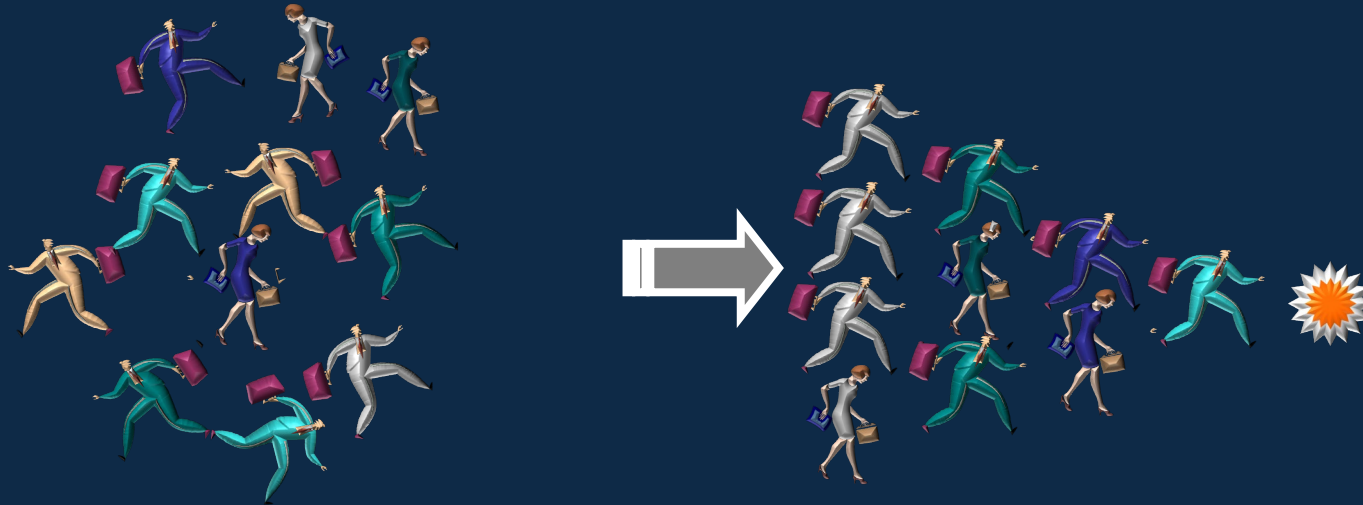
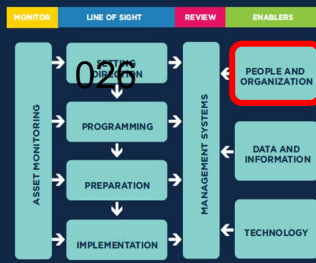


Future Proof the Program

1. Track and report on benefits
2. Adjust the program based on new and emerging business drivers



Building an Enterprise AM Culture at the Township



Alignment Challenges



Common Vision for AM

Stakeholder Engagement

- Strategic Objectives & Success Measures
- Governance
- Identification
- Assessment
- Engagement
- Actions

Doing the right projects, At the right cost, At the right time, For the right reason

Stakeholder Engagement and Leading Change

Step 1: Engage Stakeholders

- Engage Stakeholders to understand their unique communication needs throughout the project



Step 2: Analyze Stakeholders

- Analyze Stakeholder needs and interests to meet the project goals & objectives



Step 3: Create Engagement Plan

- Create a strategy to communicate with project stakeholders to achieve their support for the project



SUCCESSFUL CHANGE

Current Situation Understanding ✓

Vision of the Desired State ✓

Solution that is Believable ✓

Plan for Implementation ✓

Senior Leadership Commitment ✓

Coalition of Change Champions ✓

Urgency to Move from Status Quo ✓



Data & Information



Asset Inventory & Identification

- Unique IDs
- Location
- Categorization (hierarchy)
- Attributes (make, model, colour, length, width, power rating, etc.)
- Purchase Date
- Purchase Cost



Levels of Service

- Target & Actual:
 - Condition
 - Utilization
 - Capacity, Demand
 - Functionality
- Forecasting models



Risk & Criticality

- Probability of Failure
- Consequence of Failure (Criticality)
- Mitigation, response actions

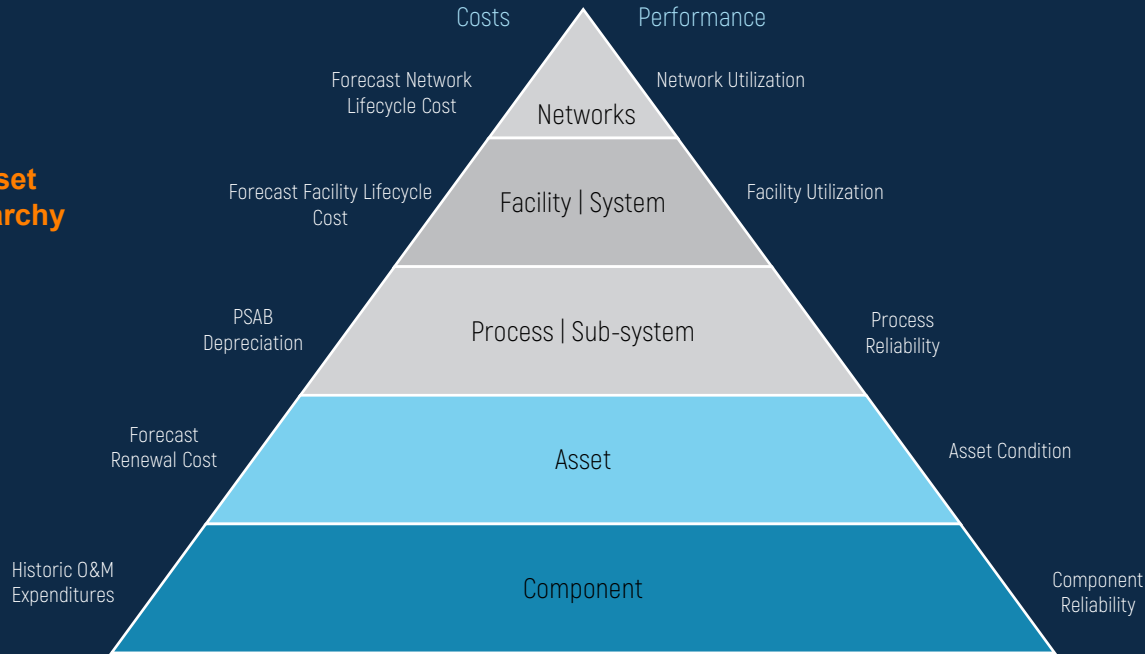


Lifecycle Management

- Operation, maintenance & repair history (and costs)
- Renewal and upgrade history (and costs)
- Life cycle intervention triggers, costs, impacts
- Costs reflect current market conditions and construction/design standards

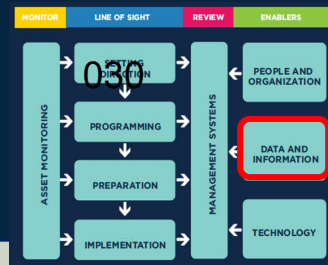
Data & Information

Asset Hierarchy



- Asset management activities are conducted at different levels of asset detail
- An asset hierarchy illustrates parent-child relationships between asset systems, individual assets and asset components
- An organization-wide asset hierarchy enables consistent aggregation of costs, risks and other attributes, which are essential for reporting, analysis and planning activities

AM Dashboards



Benchmarks

1 Unknown

2 Very Uncertain

3 Uncertain

4 Reliable

5 Highly Reliable

1 Very Poor Condition

2 Poor Condition

3 Fair Condition

4 Good Condition

5 Excellent Condition

To indicate comparative performance at one time or the same entity over time

Letter Grades	Correlations	Progress Arrows	Trend Arrows
<ul style="list-style-type: none"> ● A (1) Very Good ● B (2) Good ● C (3) Fair ● D (4) Poor ● F (5) Very Poor <p><i>To indicate fixed state/performance</i></p>	<ul style="list-style-type: none"> ● Very Strong ● Strong ● Moderate ● Weak ○ None <p><i>To indicate... the strength of a relationship</i></p>	<ul style="list-style-type: none"> ↑ Much better ↑ Better → No change ↓ Worse ↓ Much Worse <p><i>To indicate... progress towards a goal</i></p>	<ul style="list-style-type: none"> ↗ Upward positive ↗ Upward negative → No change ↘ Downward Negative ↘ Downward positive <p><i>To indicate... change over time</i></p>

Distributions

To indicate... the distribution in a population

Matrices & Scatter Plots

Value Arrows

- ↓ Minimize
- ↑ Maximize
- ↔ Optimize
- ↖ ↗ Satisfice

To indicate... the desired outcome

Advanced Data Analytics

Asset Data from the Integrated Technology Solution: CMMS, GIS, FIS, SCADA, Condition Monitoring

Water Demand

Dashboard ID Number

Strategic Layer

Tactical Layer

Operational Layer

Summary Statistics

Analysis/purpose

1. Benchmark Consumption with Peer Cities

1. Benchmark Consumption with Peer Cities

Pump Station Work Management

Dashboard ID Number

Strategic Layer

Tactical Layer

Operational Layer

Summary Statistics

Analysis/purpose

1. Status of Planned to Unplanned Work Orders

1. Status of Planned to Unplanned Work Orders

Pump Station Work Execution

Dashboard ID Number

Strategic Layer

Tactical Layer

Operational Layer

Summary Statistics

Analysis/purpose

1. Summary of the different types of work orders at the City's pump stations

City Strategic Goals

2. Stakeholder Engagement

3. Asset Health

4. Sustainability of Service & Info.

5. Excellence in Governance

Select a view to report

1. Pump Station Names and ID

Station Name	Station ID
Deed Hill	1000000001
Deed Hill	1000000002
Deed Hill	1000000003
Deed Hill	1000000004
Deed Hill	1000000005
Deed Hill	1000000006
Deed Hill	1000000007
Deed Hill	1000000008
Deed Hill	1000000009
Deed Hill	1000000010
Deed Hill	1000000011
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Deed Hill	1000000100

2. Count of Work Orders by Type

AM Drivers

- 1. Safety
- 2. Reliability
- 3. Sustainability
- 4. Resiliency
- 5. Transparency
- 6. Trust

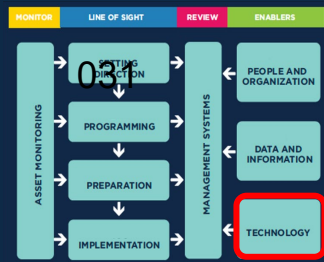
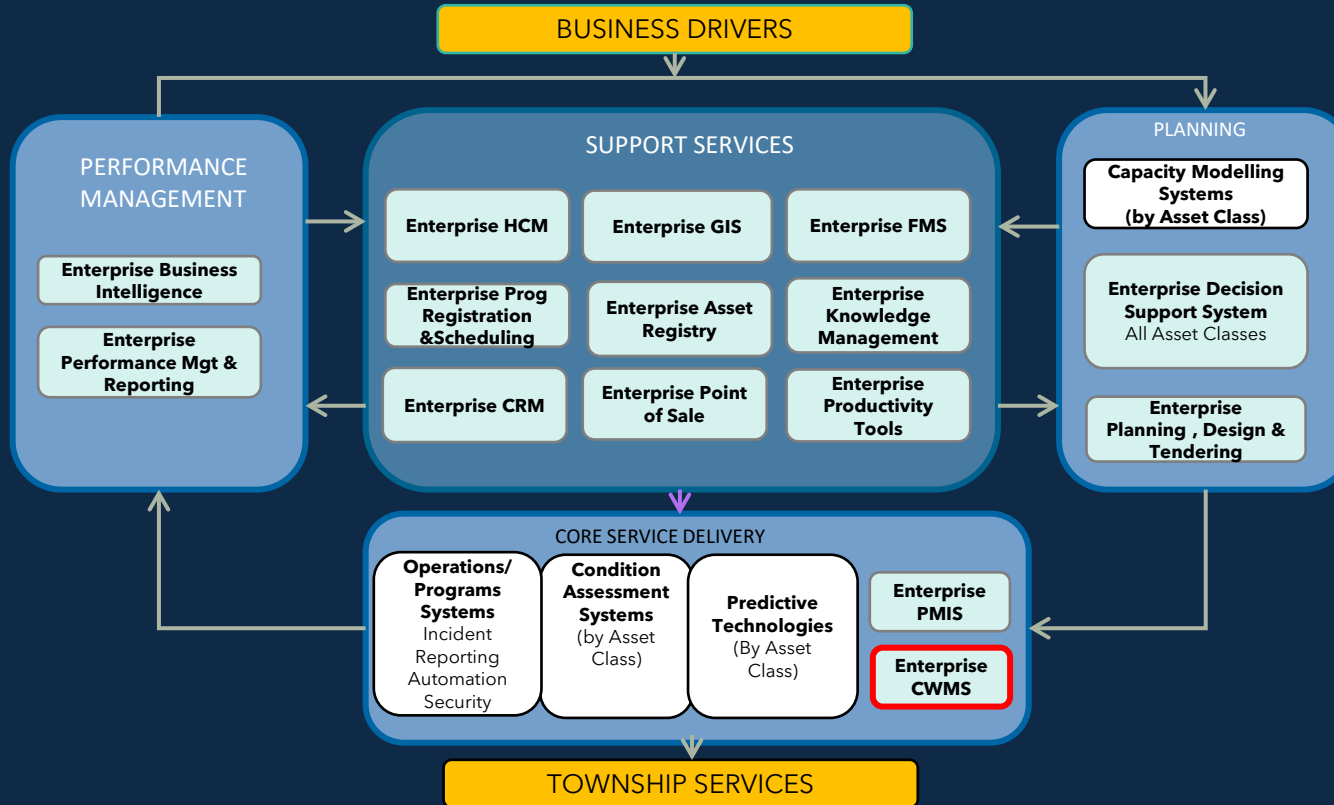
Data Sources

- 1. CMMS
- 2. GIS
- 3. FIS
- 4. SCADA
- 5. Condition Monitoring
- 6. Other

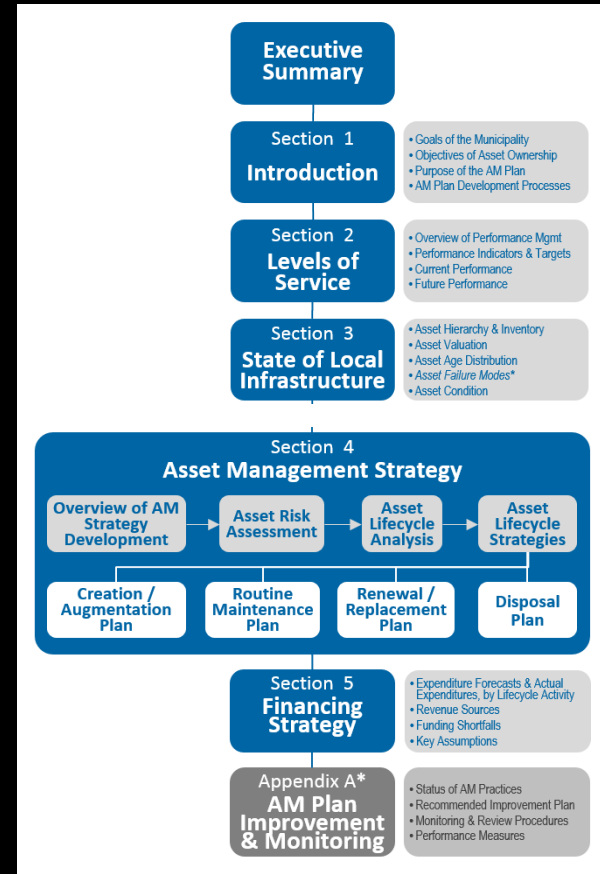
Hyperlinks

- 1. Maintenance Checklist
- 2. Station new installation guide
- 3. Spare Parts Change Order

Technology Landscape



AMP Outputs



What does the Township own?

Service	Replacement Value (2021 \$, millions)
Transportation	\$ 326.8
Stormwater	\$ 76.4
Water	\$ 80.0
Wastewater	\$ 115.0
TOTAL	\$ 597.1

Including:

237 km gravel roads

15 km surface treated roads

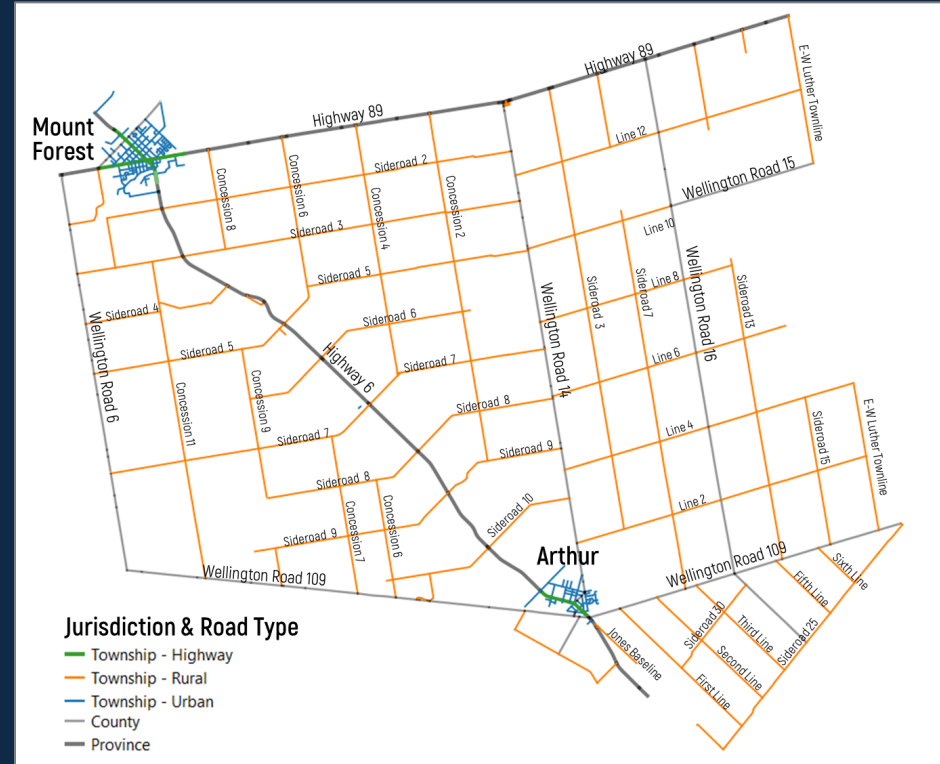
137 km paved roads

27 bridges, 75 culverts

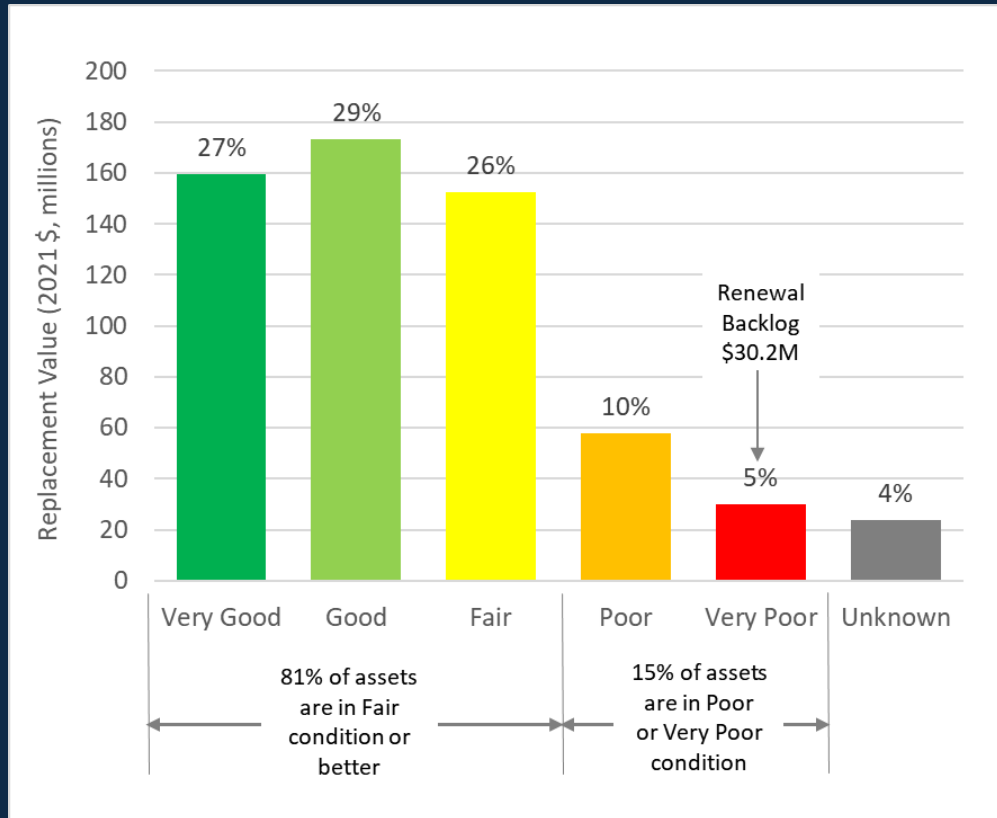
54 km of stormwater mains

56 km of water mains

53 km of wastewater mains



What condition is it in?

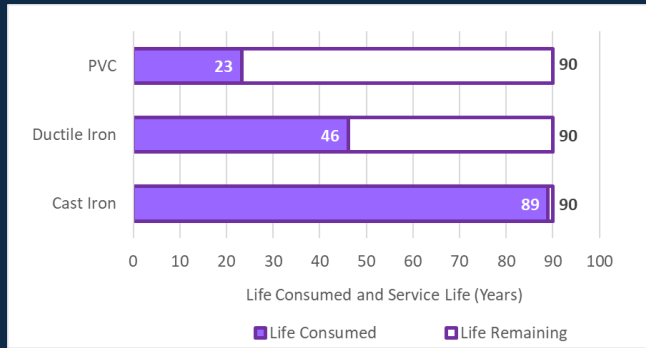


Assets in Very Poor condition:

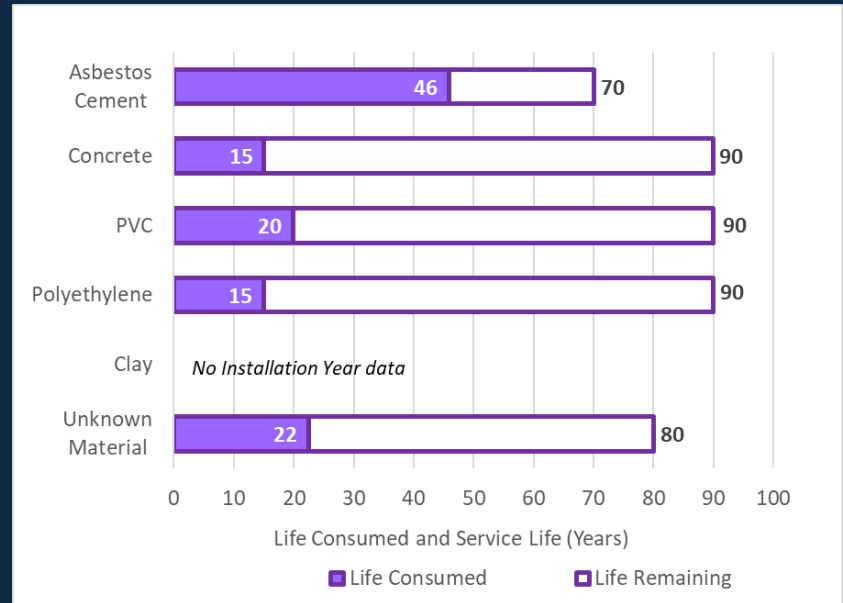
- 1,590 m gravel road
- 200 m paved road
- 2 bridges, 7 culverts
- Signals & sidewalks
- 890m cast iron pipes (Arthur)
- 4,164m cast iron pipes (MF)
- Spheroid water tower
- 1.8 km of asbestos cement pipe in Arthur
- Components of vertical assets (wells, treatment plants)

How old is it?

Example – Arthur Water Mains



Example – MF Wastewater Mains



What Levels of Service (LOS) does the Township provide?

O.Reg. 588/17 mandated LOS indicators - Transportation:

Community LOS

- Description of road network
- Description of traffic that is supported by municipal bridges

Additional LOS (non-O.Reg.)

- % assets in state of Good Repair
93%
- % sidewalks meeting accessibility standard width of 1.5m
65.3%
- % sidewalk length as percentage of urban roadside
59.4%

Technical LOS

- Number of lane-km of arterial, collector and local roads as a proportion of km² of are of the municipality

Gravel	0.90 lane-km/km ²
Surface Treated	0.06 lane-km/km ²
Paved – Local	0.38 lane-km/km ²
Paved – Collector	0.11 lane-km/km ²
Paved – Arterial	0.03 lane-km/km ²

- Average pavement condition index value
 - Paved 8.22 – Good
 - Surface Treated 7.86 – Fair
 - Gravel 7.51 – Fair
- Bridges with loading restrictions
3% (3 of 102)
- Average bridge condition index value
 - Bridges 71.8 – Good
 - Culverts 70.3 – Good

What Levels of Service (LOS) does the Township provide?

037

O.Reg. 588/17 mandated LOS indicators - Water:

Community LOS

- Description of user groups served by water systems
- Description of areas that have fire flow
- Description of boil water advisories
- Description of unplanned service outages due to watermain breaks

Technical LOS

- % of properties connected to the municipal water systems
66.3 % [3,410 of 5,140]
- % of properties with fire flow
66.2 % [6 properties in MF affected]
- Number of connection-days / year where boil water advisory is in place
NONE (2018 – 2020)
- Number of connection-days / year where water is no available due to watermain break
NONE (2018 – 2021)

Additional LOS (non-O.Reg.)

- % assets in state of Good Repair
63%

What Levels of Service (LOS) does the Township provide?

O.Reg. 588/17 mandated LOS indicators - Wastewater:

Community LOS

- Description of user groups served by wastewater systems
- Description of effluent discharged from sewage treatment plants

Additional LOS (non-O.Reg.)

- % assets in state of Good Repair
53%

Technical LOS

- % of properties connected to the municipal wastewater systems
64 % (3,290 of 5,140)
- Number of connection-days / year affected by wastewater backups compared to number of properties connected to the municipal wastewater systems
2018: 4
2019: 2
2020: 2
- Number of effluent violations / year
2018: none
2019: 7 TAN exceedances,
1 E.Coli exceedance
2020: 4 TAN exceedances,
2 E.Coli exceedances

What Levels of Service (LOS) does the Township provide?

039

0.Reg. 588/17 mandated LOS indicators - Stormwater:

Community LOS

- Description of areas of the municipality protected by flooding

Technical LOS

- % of properties resilient to a 100-year storm

No data

- % of the municipal stormwater system resilient to a 5-year storm

No data

Additional LOS (non-0.Reg.)

- % assets in state of Good Repair

90%

What improvements are needed over the next 10 years?

040

	Expansion & Upgrade Needs (2021 \$, millions)
Transportation	6
Stormwater	0.2
Water	15
Wastewater	17
TOTAL	38

- Additional road, water, storm and wastewater links for new development
- Stormwater studies
- Widening of water and wastewater pipes
- Replacement of the water towers in Arthur with one new tower
- Development of a new water source in Arthur
- Construction of a new water tower in MF
- Expansion of Arthur WWTP

What improvements are needed over the next 10 years?

	Renewal Needs (2021 \$, millions)
Transportation	108
Stormwater	3
Water	15
Wastewater	35
TOTAL	160

Including renewal of...

- Gravel roads \$ 87 M
- Surface treated roads \$ 11 M
- Paved roads \$0.5 M
- Bridge & culvert \$ 6 M
- Stormwater mains \$ 2 M

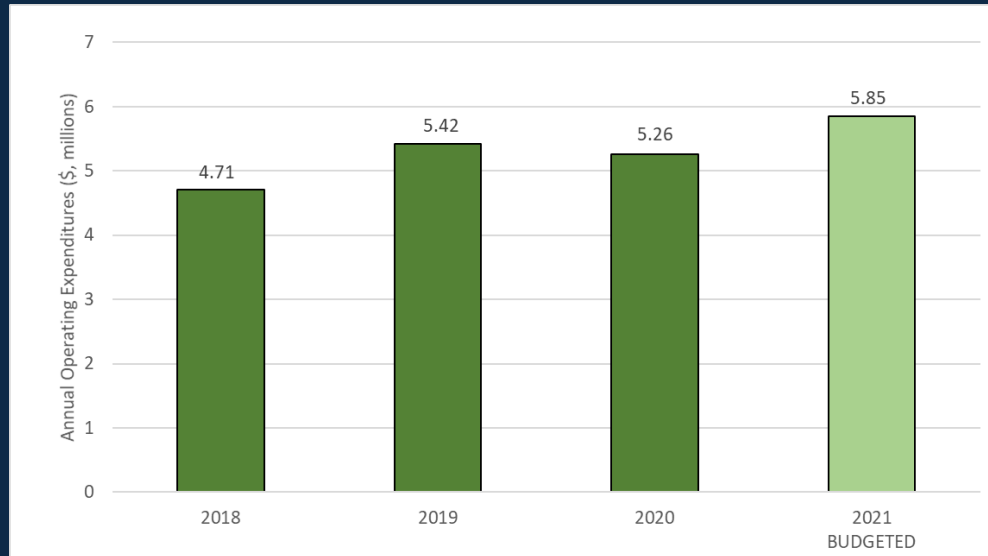
- Water mains (cast iron)
 - Arthur \$ 2 M
 - Mount Forest \$ 3 M
- Renewal of Wells
 - Arthur \$ 2 M
 - Mount Forest \$ 6 M
- Recoat standpipe \$0.8 M

- Wastewater mains (AC) and maintenance holes
 - Arthur \$ 11 M
- Sewage Pump Stations \$ 2M
- Arthur Lagoons \$ 5M
- MF WWTP \$ 16 M

Operations & Maintenance Costs

042

Operational Expenditures 2018-20 and Op Budget 2021 Transportation, Stormwater, Water & Wastewater



Future Op Budget Needs are assumed to be the same as 2021 budget, with allowances to operate and maintain newly added assets:

1 km of roads

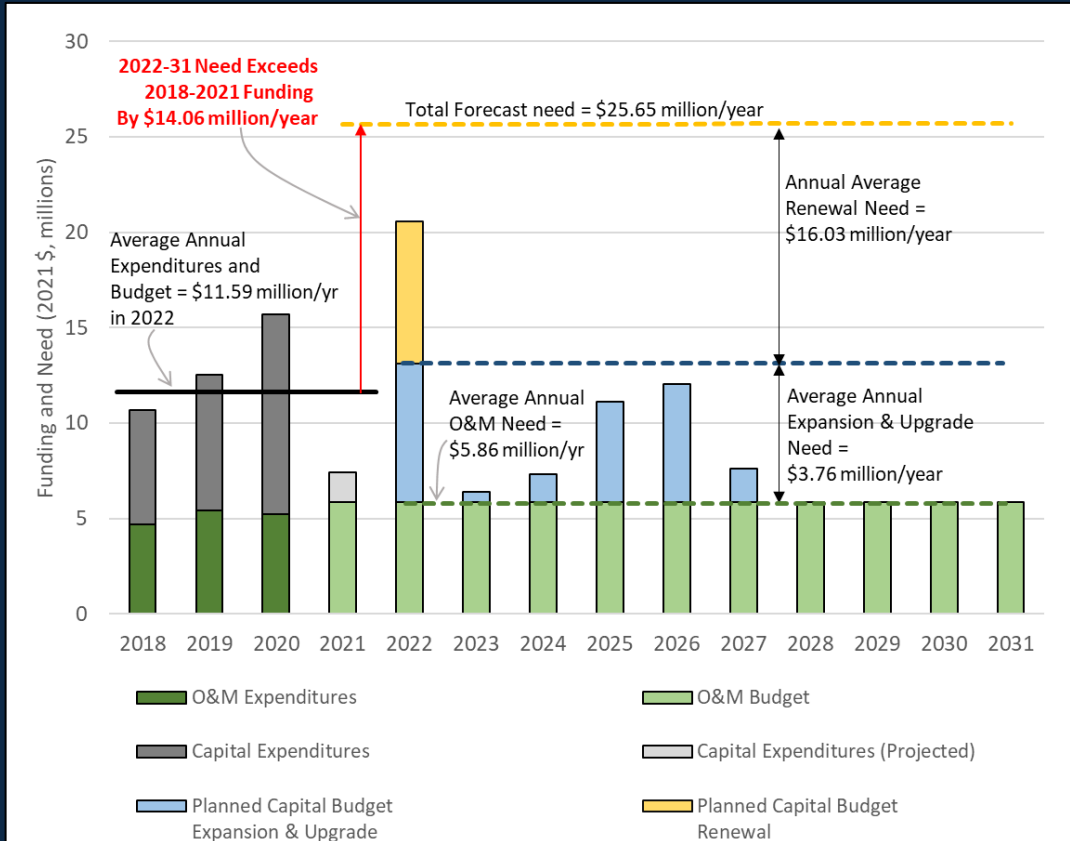
0.5 km of stormwater mains

0.5 km of sidewalks

Additional water & wastewater assets to be absorbed into existing operating budget.

A Work Order Management System will enable more accurate estimates of future Operating budget needs due to addition of assets, as well as changes to service levels.

Financial Impact



Township may consider:

- Reducing costs by
 - Adjusting life cycle strategies
 - Adjusting service level standards
 - Prioritizing work on high/very high risk assets
- Raising revenues through
 - Taxes
 - User rates
 - Development Charges
 - Stormwater levy
 - Grants

Regulatory Compliance

044

O.Reg. 588/17 requirements:

- a) AM Plan for non-core assets by July 1, 2024
- b) AM Plan incorporating proposed Levels of Service (all assets) by July 1, 2025
- c) AM Plan to be updated at least every 5 years
- d) AM Plan to be reviewed annually by July 1
 - the municipality's progress in implementing its asset management plan;
 - any factors impeding the municipality's ability to implement its asset management plan; and
 - a strategy to address those factors

Continuous Improvement

045

AM Plan should evolve and improve with each iteration. Opportunities include:

1. Data improvements
 - Establish authoritative asset database to support AM planning and operations activities
 - Establish data management processes to keep asset data up-to-date
2. Maintenance Management System / Work Order Management System
 - System needed to track asset life cycle costs to make better AM decisions
 - System will also streamline maintenance processes (improve efficiency)
3. AM Decision Support System
 - System will improve efficiency of AM planning, enable live decision-making, support budgeting scenarios, improve AM communications (graphics, maps)
4. Stormwater analysis / model
 - Needed for O.Reg. 588/17 LOS reporting [% properties resilient to 100-year storm, % stormwater infrastructure resilient to 5-year storm]
5. Work toward establishing Level of Service targets for 2025 AM Plan
 - Monitor current performance and associated costs
 - Estimate costs of changes to LOS targets
 - Consider obtaining public input on LOS targets

Questions



**THE CORPORATION OF THE
TOWNSHIP OF WELLINGTON NORTH**

BY-LAW NUMBER 100-21

**BEING A BY-LAW TO CONFIRM THE PROCEEDINGS OF THE
COUNCIL OF THE CORPORATION OF THE TOWNSHIP OF
WELLINGTON NORTH AT ITS SPECIAL MEETING HELD ON
OCTOBER 20, 2021**

WHEREAS Section 5 of the Municipal Act, S.O. 2001 c.25 (hereinafter called "the Act") provides that the powers of a Municipal Corporation shall be exercised by its Council;

AND WHEREAS Section 5(3) of the Act states, a municipal power, including a municipality's capacity, rights, powers and privileges under Section 9, shall be exercised by by-law, unless the municipality is specifically authorized to do otherwise;

NOW THEREFORE the Council of The Corporation of the Township of Wellington North hereby **ENACTS AS FOLLOWS**:

1. The action of the Council of the Corporation of the Township of Wellington North taken at its meeting held on October 20, 2021 in respect of each motion and resolution passed and other action taken by the Council of the Corporation of the Township of Wellington North at its meeting, is hereby adopted and confirmed as if all such proceedings were expressly embodied in this By-law.
2. That the Mayor and the proper officials of the Corporation of the Township of Wellington North are hereby authorized and directed to do all things necessary to give effect to the action of the Council of the Corporation of the Township of Wellington North referred to in the proceeding section hereof.
3. The Mayor and the Clerk are authorized and directed to execute all documents necessary in that behalf and to affix thereto the Seal of the Corporation of the Township of Wellington North.

**READ A FIRST, SECOND AND THIRD TIME AND FINALLY PASSED
THIS 20TH DAY OF OCTOBER, 2021.**

ANDREW LENNOX, MAYOR

KARREN WALLACE, CLERK