

**THE CORPORATION OF THE TOWNSHIP OF WELLINGTON NORTH  
SPECIAL MEETING AGENDA OF COUNCIL  
JANUARY 21, 2019 @ 5:00 P.M.  
MUNICIPAL OFFICE COUNCIL CHAMBERS, KENILWORTH**

**PAGE  
NUMBER**

**CALLING TO ORDER - Mayor Lennox**

**DISCLOSURE OF PECUNIARY INTEREST**

**PRESENTATION**

- 2019 Budget Review

001

**CONFIRMATORY BY-LAW NUMBER 010-19**

019

**ADJOURNMENT**

**The following accessibility services can be made available to residents upon request with two weeks' notice:**

**Sign Language Services – Canadian Hearing Society – 1-877-347-3427**

**- Kitchener location – 1-855-656-3748**

**TTY: 1-877-843-0368 Documents in alternate forms – CNIB – 1-800-563-2642**



# 2019 BUDGET REVIEW

January 21, 2018

## 2019 Proposed Tax Levy Increase (Operating Only)

A 0.7% levy increase= \$36,162 of additional (operating only – Exclusive of Capital & transfers to/from reserves) levy dollars in comparison to the 2018 budgeted levy of \$5,499,214

MPAC data shows:

\$ 61,591 – is related to real growth (1.12% increase in new assessment)

(\$25,429) – is a true levy Decrease (0.46% decrease in tax levy)

\$ 36,162 Total (Operating Only) Levy Increase



# Operating Budget Summary Analysis by Segment

## 2019 Budget Summary

FIR Category	2018 Budget	2019 Budget	% Change	Change \$	Comment
<b>General Government</b>					
General Government	-1,743,350	-1,748,980	0.3%	-5,630	
Other Revenues-Supps/Omitts/Writeoffs	-166,277	-141,466	-14.9%	24,811	Reduction in PIL revenues, and increase in Write-offs born by assumed in-year reassessments
Council	132,129	134,320	1.7%	2,191	
Administration	1,265,148	1,228,652	-2.9%	-36,496	Reduction in Election & Legal expenses offset by budget guidance increases
Property	9,769	-894	-109.2%	-10,663	Asbestos remediation complete
WNP Holding Co.	53,100	53,100	0.0%	0	



# Operating Budget Summary Analysis by Segment

## 2019 Budget Summary

FIR Category	2018 Budget	2019 Budget	% Change	Change \$	Comment
<b>Protection Services</b>					
Fire	627,411	682,848	8.8%	55,438	Increases in Wages associated with call volumes, duration, and projected Medical Calls (Cannabis)
Police/Crossing Guard	49,267	49,825	1.1%	558	
Conservation Authority	150,822	154,272	2.3%	3,450	
Protective Inspection & Control	-42,550	-61,840	45.3%	-19,291	Increased revenues associated with permit volumes
Animal Control	-4,530	-4,847	7.0%	-317	
By-Law Enforcement	51,141	35,874	-29.9%	-15,267	Expenses reduced to coincide with current run rates / 2019 projections for By-law officer



# Operating Budget Summary Analysis by Segment

## 2019 Budget Summary

FIR Category	2018 Budget	2019 Budget	% Change	Change \$	Comment
<b>Transportation Services</b>					
Roads	2,780,884	2,910,683	4.7%	129,799	Expenses increased to facilitate addition of FTE & utilization of internal staff for reconstruction projects (Gravel road rehabilitation etc.)
Streetlights	-5,000	-5,000	0.0%	0	
Rural Water	7,393	7,393	0.0%	0	
<b>Health Services</b>					
Hospital	0	0	#DIV/0!	0	
Cemetery	21,776	19,079	-12.4%	-2,697	
<b>Recreation and Cultural Services</b>					
Parks & Recreation	2,090,131	1,914,338	-8.4%	-175,793	Reduction in debt servicing costs (217K), offset by budget guidance increases, and pockets of higher wages (Pool), and decreased revenues (AV arena)



# Operating Budget Summary Analysis by Segment

## 2019 Budget Summary

FIR Category	2018 Budget	2019 Budget	% Change	Change \$	Comment
<b>Planning and Development</b>					
Planning	-2,434	23,159	-1051.5%	25,593	Increases in Legal expenses (offset by reduction in Admin)
Commercial & Industrial	0	0	#DIV/0!	0	
Economic Development	180,350	198,850	10.3%	18,500	Largely attributable to costs associated with youth resiliency worker cost share
Tile Drains	0	0	#DIV/0!	0	
Municipal Drains	44,035	86,009	95.3%	41,974	Expenses increased to accommodate planned works for 2019 (Brubacher, Eden Culp, Rhame, and Cormack Drains)
<b>Total Levy Requirement</b>	<b>5,499,214</b>	<b>5,535,376</b>	<b>0.658%</b>	<b>36,162</b>	



## Reserve and Reserve Fund Impact on Operating Budget (Net Transfers)

### Net Reserve & Reserve Fund Transfers

2018				2019 (Proposed)			
	<u>From</u>	<u>To</u>	<u>Net</u>		<u>From</u>	<u>To</u>	<u>Net</u>
Admin	40,700	20,000	(20,700)	Admin	0	52,000	52,000
Property	0	16,000	16,000	Property	0	16,000	16,000
Fire	0	153,000	153,000	Fire	0	153,000	153,000
CBO	0	42,550	42,550	CBO	0	61,840	61,840
Roads	0	79,482	79,482	Roads	0	79,482	79,482
Streetlights	0	5,000	5,000	Streetlights	0	5,000	5,000
Rec	996,450	200,000	(796,450)	Rec	785,000	100,000	(685,000)
Planning	0	2,434	2,434	Planning	23,159	0	(23,159)
Cemetery	5,000	0	(5,000)	Cemetery	0	5,000	5,000
WNP Holding	49,100	0	(49,100)	WNP Holding	49,100	0	(49,100)
<b>Taxation Total</b>	<b>1,091,250</b>	<b>518,466</b>	<b>(572,784)</b>	<b>Taxation Total</b>	<b>857,259</b>	<b>472,322</b>	<b>(384,937)</b>
Sewer	203,199	0	(203,199)	Sewer	203,199	0	(203,199)
Water	0	319,210	319,210	Water	0	319,210	319,210
<b>User Fee Total</b>	<b>203,199</b>	<b>319,210</b>	<b>116,011</b>	<b>User Fee Total</b>	<b>203,199</b>	<b>319,210</b>	<b>116,011</b>
<b>Grand Total</b>	<b>1,294,449</b>	<b>837,676</b>	<b>(456,773)</b>	<b>Grand Total</b>	<b>1,060,458</b>	<b>791,532</b>	<b>(268,926)</b>





## 2018 Capital Program Review

**2018 Capital Budget  
Project Total**  
**\$10,264,211**

**56 Individual Projects**

**2017 Capital Carry  
Forward**  
**\$1,064,696**

**Funding Requirements to  
Satisfy 2018 Capital  
Program**  
**\$9,199,515**

**Total spend recorded for  
2018 Projects**  
**\$7,795,615**

**43 Projects Completed**

**10 Projects Carried  
Forward (Some partially  
complete)**

**\$781,594 Carried Forward  
to 2019**

**3 Projects Cancelled**



# 2019 Capital Program

## Project Costs

Dept/Year	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019 (Prelim.)</u>	<u>2019 (Proposed)</u>
Development Projects	-	-	-	-	1,166,000	974,915	974,915
Roads & Drainage	1,669,200	2,372,662	4,658,403	3,093,788	3,961,952	12,486,233	6,350,498
Waterworks	777,000	1,250,280	933,367	1,096,800	642,014	1,582,207	1,075,722
Sanitary Sewers	792,000	1,055,453	1,138,101	2,501,100	1,912,346	10,661,377	10,162,287
Fleet	-	452,000	462,000	485,000	1,100,000	1,419,983	629,983
Parks & Recreation	118,500	57,900	159,382	435,830	392,899	670,846	660,846
Fire	18,000	50,000	45,176	660,600	567,000	48,000	48,000
Admin & Property	48,000	52,000	293,750	116,750	522,000	803,356	228,856
Cemetery	8,200	7,000	-	-	-	33,500	33,500
<b>Total</b>	<b>3,430,900</b>	<b>5,297,295</b>	<b>7,690,179</b>	<b>8,389,868</b>	<b>10,264,211</b>	<b>28,680,417</b>	<b>20,164,607</b>

## Funding Model

Source/Year	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019 (Prelim.)</u>	<u>2019 (Proposed)</u>
Revenue (levy, fees, etc)	2,328,865	2,210,196	2,327,351	4,237,940	4,141,251	11,850,282	4,864,073
Grants	-	529,122	1,487,112	1,801,792	1,292,203	2,702,601	1,448,000
Dev't Charges & Reserves	757,035	706,440	2,094,473	1,352,665	1,839,851	9,820,152	9,748,152
Developer Contributions	-	-	-	-	594,000	344,660	344,660
External Debt	-	-	-	-	-	-	-
Gas Tax	345,000	161,520	503,294	497,000	627,000	927,700	927,700
Sustained OCIF	-	294,841	294,841	500,471	705,210	1,050,428	1,050,428
Prior Year Carry Fwd	-	1,395,176	571,284	-	1,064,696	984,594	781,594
Unfunded Amounts	-	-	411,824	-	-	1,000,000	1,000,000
<b>Total</b>	<b>3,430,900</b>	<b>5,297,295</b>	<b>7,690,179</b>	<b>8,389,868</b>	<b>10,264,211</b>	<b>28,680,417</b>	<b>20,164,607</b>

Staff Prioritization & Reduction

8,515,810



## Proposed Budget Target - 2019

	<u>2017</u>	<u>2018</u>	<u>YoY Increase (%)</u>	<u>2019 (Draft)</u>	<u>YoY Increase (%)</u>
Operating Budget	4,801,703	5,499,214	14.5%	5,535,376	0.7%
Net Transfers	(78)	(572,784)	734238%	(384,937)	-33%
Contributions to Capital	2,185,349	2,185,349	0.0%	2,275,000	4.1%
Total Budget	6,986,974	7,111,779	1.8%	7,425,439	4.4%
			2018 Organic Growth		1.12%
			<b>Impact on Existing Taxpayer</b>		<b>3.290%</b>

### Items for Consideration:

- Reserve Funding for 2019 & 2020 Debenture payments
- Sustainability of aggressive capital budgets
- Utilization of general equity accumulation
- Timing of receipt of grant & debt funding associated with AVWWTP



Description of Capital Project	GL Codes	Estimated Total Cost of Project Including all Applicable taxes	Carry Forward from 2018 (Estimate)	Residual Capital Ask for 2019	Details / Comments	Provincial Grants	Federal Grants	Reserve	Reserve Funds	Donations	Developer Contributions	Other Municipal Grant	Sale of Equipment	User Fees	Tax Levy	011 Unfunded
						xx-4650	xx-4500	xx-4961	xx-4963	xx-4802	xx-4966	xx-4700	xx-4809	xx-4965	xx-4965	
<b>Development Driven Projects</b>																
Durham / Church (Mt. Forest Developments)		Unknown			Roads											-
Durham / Church (Mt. Forest Developments)		Unknown			Sewer											-
Durham / Church (Mt. Forest Developments)		Unknown			Water											-
Dublin St. Watermain (to coincide with Hospital Work / urbanization)		101,800		101,800	Water				101,800							-
Durham St. East (Brad Wilson Severances)	2-00-30-431-5290	333,940	204,085	129,855	Roads						129,855					-
Durham St. East (Brad Wilson Severances)	2-00-40-431-5290	32,685		30,415	Sewer			2,270								-
Durham St. East (Brad Wilson Severances)	2-00-42-431-5290	159,990	81,600	78,390	Water									78,390		-
Wellington St. East (P & M Reeves Severances)	2-00-30-432-5290	166,000	60,000	106,000	Roads						106,000					-
	2-00-40-432-5290		-		Sewer											-
	2-00-42-432-5290		-		Water											-
Update Master Servicing Plans Arthur & Mount Forest-Water, Wastewater	2-00-40-417-5290	65,000	32,500	-	Community Growth Plan recommendation											-
	2-00-42-417-5290		32,500													-
Develop Master Stormwater Management Plan	2-00-30-417-5290	65,000	65,000	-	Community Growth Plan recommendation											-
Develop Sidewalk Master Plan		20,500	-	20,500											20,500	-
EDO - Industrial Park Servicing		30,000	-	30,000					30,000							-
		<b>974,915</b>	<b>477,955</b>	<b>496,960</b>												
<b>00-15 - ADMINISTRATION</b>																
AM Roadmap (2018 Continuation)	2-00-15-320-5290	61,656	11,656	50,000			50,000									-
Community Initiated Projects		50,000		50,000				20,000							30,000	-
2019 IT Initiatives		88,000		88,000				68,000							20,000	-
Admin - HRIS (Human Resource Information System)		10,000		10,000											10,000	-
Council Microphone / Sound System		13,000		13,000											13,000	-
Council Table Replacement		6,200	-	6,200											6,200	-
Microsoft GP Upgrade (Finance)		12,000		12,000											12,000	-
Cross Departmental Vehicle		35,000		35,000											35,000	-
		<b>275,856</b>	<b>11,656</b>	<b>264,200</b>												
<b>00-16 - BUILDING / PROPERTY</b>																
Arthur Municipal Office Renovation		220,000	203,000	17,000											17,000	-
Arthur Senior's Hall Restoration		307,500	-	307,500											307,500	-
		<b>527,500</b>	<b>203,000</b>	<b>324,500</b>												
<b>00-20 - WELLINGTON NORTH FIRE SERVICE</b>																
Bunker Gear		33,000		33,000				22,000	11,000							-
Records management System		15,000		15,000					15,000							-
		<b>48,000</b>	<b>-</b>	<b>48,000</b>												
<b>00-30 - ROADS-FLEET</b>																
Road Grader - Roller Attachment (2018 Continuation)	2-00-30-603-5290	12,550	12,550	-												-
Urban Plow Truck (Replacement for Unit # 13 2003 Sterling Dump Truck) - (2018 Continuation)	2-00-30-604-5290	107,433	92,433	15,000									15,000			-
Tractor and Blower - 2018 Continuation	2-00-30-605-5290	130,000	130,000	-												-
2008 JD Tractor Replacement (Sidewalk plow/blower/mower)		55,000		55,000					45,000				10,000			-
2005 Ford Pickup Replacement		45,000		45,000					27,000						18,000	-
2005 International Dumptruck replacement (Urban Plow Truck)		260,000		260,000									12,000		248,000	-
Snow Blower		20,000		20,000											20,000	-
1998 JD (544H) Loader Replacement		260,000		260,000									20,000		240,000	-
2008 Volvo Dumptruck Replacement (Rural Plow Truck)		270,000		270,000									15,000		255,000	-
Trailer Replacement		10,000		10,000											10,000	-
1995 Pelican Sweeper Replacement		250,000		250,000											250,000	-
		<b>1,419,983</b>	<b>234,983</b>	<b>1,185,000</b>												
<b>00-30 - BRIDGES/CULVERTS</b>																
Culvert Re-lining - Concession 9		38,000		38,000					38,000							-
Culvert Re-lining - Sideroad 9E		38,000		38,000					38,000							-
Bridge 2030 - Line 12		285,000		285,000					285,000							-
Bridge # 22 - Concession 2B		365,000		365,000											365,000	-
Bridge 2057 - Line 1		220,000		220,000					220,000							-
Bridge 9 - Sideroad 3E		451,000		451,000											451,000	-
Bridge 21 - Sideroad 8E		1,306,600		1,306,600											1,306,600	-

Description of Capital Project	GL Codes	Estimated Total Cost of Project Including all Applicable taxes	Carry Forward from 2018 (Estimate)	Residual Capital Ask for 2019	Details / Comments	Provincial Grants	Federal Grants	Reserve	Reserve Funds	Donations	Developer Contributions	Other Municipal Grant	Sale of Equipment	User Fees	Tax Levy	012	
																Unfunded	
Bridge 27 - Sideroad 9E		366,900		366,900												366,900	-
Bridge 33 - West Luther Townline		356,200		356,200												356,200	-
Bridge 2020 - Sideroad 8E		241,600		241,600												241,600	-
Bridge 2040 - Sideroad 13		25,500		25,500												25,500	-
Bridge 2056 - Concession 2		25,500		25,500												25,500	-
Bridge #38 - Sideroad #3		145,000		145,000												145,000	-
Bridge #40 - Sideroad #7		205,000		205,000												205,000	-
Bridge 2038 - Sideroad #7 West Luther		85,000		85,000												85,000	-
Bridge 2036 - Line 8		245,000		245,000												245,000	-
Bridge 2035 - Line 8		25,500		25,500												25,500	-
Structure unknown - Line 2 (Fire #8709)		25,500		25,500												25,500	-
		<b>4,450,300</b>	-	<b>4,450,300</b>													
<b>00-30 - ROADS</b>																	
<b>Engineering Only</b>																	
Mount Forest Drive (Engineering Only)		10,250		10,250												10,250	-
Georgina St. (Arthur - Engineering Only)		30,528		30,528												30,528	-
<b>Water/Sewer/Roads Projects</b>																	
William St Reconstruction		913,220		913,220				500,000								413,220	-
Isabella St. Reconstruction (Tucker to Eliza)		1,687,800		1,687,800		1,050,428										637,372	-
Fergus St. S (between Wellington & King)		402,610		402,610												402,610	-
<b>Connecting Link - Contingent upon Funding</b>																	
George / Smith St (Connecting Link)		1,470,000		1,470,000		1,323,000										147,000	-
Queen St. E & York St. (Connecting Link)		853,825		853,825		768,443										85,382	-
<b>Gravel - Base Rebuild</b>																	
1st Line (2kms)		100,000		100,000												100,000	-
<b>Resurfacing - Rural</b>																	
Paving of Sideroad 7 East (County Rd. 14 to Concession 2)		225,000		225,000												225,000	-
Paving of Line #2 (East of County Rd. 14 to Townline)		440,000		440,000												440,000	-
Paving of Concession 6 North & Sideroad 5 E (Spring Valley)		720,000		720,000												720,000	-
Paving of Sideroad 5 West (Concession 9 to Landfill Entrance)		100,000		100,000												100,000	-
Paving of Sideroad 7 West (County Rd. 6 to Concession 11)		225,000		225,000												225,000	-
<b>Resurfacing - Urban</b>																	
Resurface Tucker St. (Adelaide to Eliza)		140,000		140,000												140,000	-
Resurface Fergus St. North (Sligo to Durham)		60,000		60,000												60,000	-
Resurface Wellington St. E (Fergus to Egremont)		30,000		30,000												30,000	-
Resurface Newfoundland (Wellington to King)		40,000		40,000												40,000	-
Resurface Domville St. (Tucker to Conestoga)		90,000		90,000												90,000	-
Resurface Church St. N (Sligo to Durham)		60,000		60,000												60,000	-
Resurface Domville St. (Preston to Wells)		50,000		50,000												50,000	-
LED Street Lighting Retrofit Program		346,700		346,700					346,700								-
Pedestrian Safety Measures		25,000		25,000												25,000	-
Works Yard Storage - Containers to Expand Storage		16,000		16,000												16,000	-
		<b>8,035,933</b>	-	<b>8,035,933</b>													
<b>00-40 - SANITARY SEWERS</b>																	
<b>Engineering Only</b>																	
Mount Forest Drive (Engineering Only)		30,750		30,750												30,750	-
Georgina St. (Arthur - Engineering Only)		20,352		20,352												20,352	-
<b>Water/Sewer/Roads Projects</b>																	
William St Reconstruction		606,885		606,885				500,000								106,885	-
Isabella St. Reconstruction (Tucker to Eliza)		619,800		619,800				500,000								119,800	-
Fergus St. S (between Wellington & King)		258,215		258,215												258,215	-
Queen St. E & York St. (Connecting Link)		240,875		240,875		216,788										24,087	-

Description of Capital Project	GL Codes	Estimated Total Cost of Project Including all Applicable taxes	Carry Forward from 2018 (Estimate)	Residual Capital Ask for 2019	Details / Comments	Provincial	Federal	Reserve	Reserve Funds	Donations	Developer	Other	Sale of	User	Tax Levy	013 Unfunded
						Grants	Grants				Contributions	Municipal Grant	Equipment	Fees		
<b>Other Sanitary Sewer Items for Consideration</b>																
AV - OCWA recommended projects		41,000		41,000										41,000		-
MF - OCWA recommended projects		115,000		115,000										115,000		-
MF SCADA System Upgrades		198,500		198,500				198,500						-		-
Arthur Wastewater Treatment Plant Upgrades Phase 1		8,530,000		8,530,000				4,174,000	2,700,000					656,000		1,000,000
		<b>10,661,377</b>	<b>-</b>	<b>10,661,377</b>												
<b>00-42 - WATERWORKS</b>																
<u>Engineering Only</u>																
Mount Forest Drive (Engineering Only)		10,250		10,250										10,250		-
Georgina St. (Arthur - Engineering Only)		20,352		20,352				20,352						-		-
South Water St (MF - Engineering Only)		45,200		45,200										45,200		-
<u>Water/Sewer/Roads Projects</u>																
William St Reconstruction		456,820		456,820					250,000					206,820		-
Isabella St. Reconstruction (Tucker to Eliza)		496,600		496,600					440,000					56,600		-
Fergus St. S (between Wellington & King)		207,185		207,185										207,185		-
Queen St. E & York St. (Connecting Link)		299,300		299,300		269,370								29,930		-
Replacement Pick-up Truck		46,500		46,500					46,500							-
		<b>1,582,207</b>	<b>-</b>	<b>1,582,207</b>												
<b>00-52 - CEMETERY</b>																
Scattering Garden Stone Plaque		6,500		6,500											6,500	-
Columbarium		27,000		27,000										27,000		-
		<b>33,500</b>	<b>-</b>	<b>33,500</b>												
<b>00-70 - PARKS &amp; RECREATION</b>																
MF Splashpad (Inclusive of Servicing Costs) - 2018 Continuation	2-00-70-339-5290	177,471	25,000	152,471					21,000	131,471						-
Arthur Storage Building - 2018 Continuation	2-00-70-327-5290	32,000	32,000	-												-
Ice Plant Compressor # 1 Replacement		27,000		27,000				27,000								-
Arthur Lawn Tractor		30,000		30,000				30,000								-
MF Tractor		37,000		37,000				31,960	5,040							-
Arthur Optimist Pavilion		250,000		250,000		75,000				75,000					100,000	-
Signage for Parks & Facilities		15,000		15,000										15,000		-
Ice Edger		6,000		6,000				6,000								-
Shared Pick-up Truck		30,000		30,000				24,960	5,040							-
Trail Enhancements		35,875		35,875											35,875	-
MF - Cork St. Playground (Campbell deVore)		20,500		20,500											20,500	-
MF - Pool		Unknown		Unknown												-
Arthur Dog Park		10,000		10,000											10,000	-
		<b>670,846</b>	<b>57,000</b>	<b>613,846</b>												
<b>2019 Summary</b>		<b>28,680,417</b>	<b>984,594</b>	<b>27,695,823</b>		<b>3,703,029</b>	<b>50,000</b>	<b>6,122,772</b>	<b>4,625,080</b>	<b>206,471</b>	<b>344,660</b>	<b>-</b>	<b>72,000</b>	<b>1,928,074</b>	<b>9,643,737</b>	<b>1,000,000</b>

Description of Capital Project	GL Codes	Estimated Total Cost of Project Including all Applicable taxes	Carry Forward from 2018 (Estimate)	Residual Capital Ask for 2019	Details / Comments	Provincial Grants	Federal Grants	Reserve	Reserve Funds	Donations	Developer Contributions	Other Municipal Grant	Sale of Equipment	User Fees	Tax Levy	014 Unfunded
						xx-4650	xx-4500	xx-4961	xx-4963	xx-4802	xx-4966	xx-4700	xx-4809	xx-4965	xx-4965	
<b>Development Driven Projects</b>																
Durham / Church (Mt. Forest Developments)		Unknown			Roads											-
Durham / Church (Mt. Forest Developments)		Unknown			Sewer											-
Durham / Church (Mt. Forest Developments)		Unknown			Water											-
Dublin St. Watermain (to coincide with Hospital Work / urbanization)		101,800		101,800	Water				101,800							-
Durham St. East (Brad Wilson Severances)	2-00-30-431-5290	333,940	204,085	129,855	Roads						129,855					-
Durham St. East (Brad Wilson Severances)	2-00-40-431-5290	32,685		30,415	Sewer			2,270								-
Durham St. East (Brad Wilson Severances)	2-00-42-431-5290	159,990	81,600	78,390	Water											-
Wellington St. East (P & M Reeves Severances)	2-00-30-432-5290	166,000	60,000	106,000	Roads						106,000					-
	2-00-40-432-5290		-	-	Sewer											-
	2-00-42-432-5290		-	-	Water											-
Update Master Servicing Plans Arthur & Mount Forest-Water, Wastewater	2-00-40-417-5290	65,000	32,500	-	Community Growth Plan recommendation											-
	2-00-42-417-5290		32,500													-
Develop Master Stormwater Management Plan	2-00-30-417-5290	65,000	65,000	-	Community Growth Plan recommendation											-
Develop Sidewalk Master Plan		20,500	-	20,500											20,500	-
EDO - Industrial Park Servicing		30,000	-	30,000					30,000							-
		<b>974,915</b>	<b>477,955</b>	<b>496,960</b>												
<b>00-15 - ADMINISTRATION</b>																
AM Roadmap (2018 Continuation)	2-00-15-320-5290	61,656	11,656	50,000			50,000									-
Community Initiated Projects		50,000		50,000				20,000							30,000	-
2019 IT Initiatives		88,000		88,000				68,000							20,000	-
Admin - HRIS (Human Resource Information System)		10,000		10,000											10,000	-
Council Microphone / Sound System		13,000		13,000											13,000	-
Council Table Replacement		6,200	-	6,200											6,200	-
Microsoft GP Upgrade (Finance)		-	-	-											-	-
Cross Departmental Vehicle		-	-	-											-	-
		<b>228,856</b>	<b>11,656</b>	<b>217,200</b>												
<b>00-16 - BUILDING / PROPERTY</b>																
Arthur Municipal Office Renovation				-												-
Arthur Senior's Hall Restoration				-												-
				-												-
<b>00-20 - WELLINGTON NORTH FIRE SERVICE</b>																
Bunker Gear		33,000		33,000				22,000	11,000							-
Records management System		15,000		15,000					15,000							-
		<b>48,000</b>	<b>-</b>	<b>48,000</b>												
<b>00-30 - ROADS-FLEET</b>																
Road Grader - Roller Attachment (2018 Continuation)	2-00-30-603-5290	12,550	12,550	-												-
Urban Plow Truck (Replacement for Unit # 13 2003 Sterling Dump Truck) - (2018 Continuation)	2-00-30-604-5290	107,433	92,433	15,000								15,000				-
Tractor and Blower - 2018 Continuation	2-00-30-605-5290	130,000	130,000	-												-
2008 JD Tractor Replacement (Sidewalk plow/blower/mower)		55,000		55,000									10,000		45,000	-
2005 Ford Pickup Replacement		45,000		45,000											45,000	-
2005 International Dumptruck replacement (Urban Plow Truck)		260,000		260,000									12,000		248,000	-
Snow Blower		20,000		20,000											20,000	-
1998 JD (544H) Loader Replacement				-											-	-
2008 Volvo Dumptruck Replacement (Rural Plow Truck)				-											-	-
Trailer Replacement				-											-	-
1995 Pelican Sweeper Replacement				-											-	-
		<b>629,983</b>	<b>234,983</b>	<b>395,000</b>												
<b>00-30 - BRIDGES/CULVERTS</b>																
Culvert Re-lining - Concession 9		38,000		38,000					38,000							-
Culvert Re-lining - Sideroad 9E		38,000		38,000					38,000							-
Bridge 2030 - Line 12		285,000		285,000					285,000							-
Bridge # 22 - Concession 2B		365,000		365,000					220,000						145,000	-
Bridge 2057 - Line 1				-											-	-
Bridge 9 - Sideroad 3E				-											-	-
Bridge 21 - Sideroad 8E				-											-	-

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						Grants	Grants				Contributions	Municipal	Equipment	Fees		
Bridge 27 - Sideroad 9E				-												-
Bridge 33 - West Luther Townline				-												-
Bridge 2020 - Sideroad 8E				-												-
Bridge 2040 - Sideroad 13				-												-
Bridge 2056 - Concession 2				-												-
Bridge #38 - Sideroad #3				-												-
Bridge #40 - Sideroad #7				-												-
Bridge 2038 - Sideroad #7 West Luther				-												-
Bridge 2036 - Line 8				-												-
Bridge 2035 - Line 8				-												-
Structure unknown - Line 2 (Fire #8709)				-												-
		726,000	-	726,000												
<b>00-30 - ROADS</b>																
<b>Engineering Only</b>																
Mount Forest Drive (Engineering Only)		10,250		10,250											10,250	-
Georgina St. (Arthur - Engineering Only)		30,528		30,528											30,528	-
<b>Water/Sewer/Roads Projects</b>																
William St Reconstruction		913,220		913,220				500,000							413,220	-
Isabella St. Reconstruction (Tucker to Eliza)		1,687,800		1,687,800		1,050,428									637,372	-
Fergus St. S (between Wellington & King)				-											-	-
<b>Connecting Link - Contingent upon Funding</b>																
George / Smith St (Connecting Link)		1,470,000		1,470,000		1,323,000									147,000	-
Queen St. E & York St. (Connecting Link)				-											-	-
<b>Gravel - Base Rebuild</b>																
1st Line (2kms)		100,000		100,000											100,000	-
<b>Resurfacing - Rural</b>																
Paving of Sideroad 7 East (County Rd. 14 to Concession 2)		225,000		225,000											225,000	-
Paving of Line #2 (East of County Rd. 14 to Townline)		440,000		440,000											440,000	-
Paving of Concession 6 North & Sideroad 5 E (Spring Valley)				-											-	-
Paving of Sideroad 5 West (Concession 9 to Landfill Entrance)				-											-	-
Paving of Sideroad 7 West (County Rd. 6 to Concession 11)				-											-	-
<b>Resurfacing - Urban</b>																
Resurface Tucker St. (Adelaide to Eliza)		140,000		140,000											140,000	-
Resurface Fergus St. North (Sligo to Durham)		60,000		60,000											60,000	-
Resurface Wellington St. E (Fergus to Egremont)		30,000		30,000											30,000	-
Resurface Newfoundland (Wellington to King)		40,000		40,000											40,000	-
Resurface Domville St. (Tucker to Conestoga)		90,000		90,000											90,000	-
Resurface Church St. N (Sligo to Durham)				-											-	-
Resurface Domville St. (Preston to Wells)				-											-	-
LED Street Lighting Retrofit Program		346,700		346,700				346,700								-
Pedestrian Safety Measures		25,000	-	25,000											25,000	-
Works Yard Storage - Containers to Expand Storage		16,000	-	16,000											16,000	-
		5,624,498	-	5,624,498												
<b>00-40 - SANITARY SEWERS</b>																
<b>Engineering Only</b>																
Mount Forest Drive (Engineering Only)		30,750		30,750											30,750	-
Georgina St. (Arthur - Engineering Only)		20,352		20,352											20,352	-
<b>Water/Sewer/Roads Projects</b>																
William St Reconstruction		606,885		606,885				500,000							106,885	-
Isabella St. Reconstruction (Tucker to Eliza)		619,800		619,800				500,000							119,800	-
Fergus St. S (between Wellington & King)				-											-	-
Queen St. E & York St. (Connecting Link)				-											-	-



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						Grants	Grants				Contributions	Municipal Grant	Equipment	Fees		
<b>Other Sanitary Sewer Items for Consideration</b>																
AV - OCWA recommended projects		41,000		41,000										41,000		-
MF - OCWA recommended projects		115,000		115,000										115,000		-
MF SCADA System Upgrades		198,500		198,500				198,500						-		-
Arthur Wastewater Treatment Plant Upgrades Phase 1		8,530,000		8,530,000				4,174,000	2,700,000					656,000		1,000,000
		<b>10,162,287</b>	-	<b>10,162,287</b>												
<b>00-42 - WATERWORKS</b>																
<u>Engineering Only</u>																
Mount Forest Drive (Engineering Only)		10,250		10,250										10,250		-
Georgina St. (Arthur - Engineering Only)		20,352		20,352				20,352						-		-
South Water St (MF - Engineering Only)		45,200		45,200										45,200		-
<u>Water/Sewer/Roads Projects</u>																
William St Reconstruction		456,820		456,820					250,000					206,820		-
Isabella St. Reconstruction (Tucker to Eliza)		496,600		496,600					440,000					56,600		-
Fergus St. S (between Wellington & King)				-												-
Queen St. E & York St. (Connecting Link)				-												-
Replacement Pick-up Truck		46,500		46,500					46,500							-
		<b>1,075,722</b>	-	<b>1,075,722</b>												
<b>00-52 - CEMETERY</b>																
Scattering Garden Stone Plaque		6,500		6,500											6,500	-
Columbarium		27,000		27,000										27,000		-
		<b>33,500</b>	-	<b>33,500</b>												
<b>00-70 - PARKS &amp; RECREATION</b>																
MF Splashpad (Inclusive of Servicing Costs) - 2018 Continuation	2-00-70-339-5290	177,471	25,000	152,471					21,000	131,471						-
Arthur Storage Building - 2018 Continuation	2-00-70-327-5290	32,000	32,000	-												-
Ice Plant Compressor # 1 Replacement		27,000		27,000				27,000								-
Arthur Lawn Tractor		30,000		30,000				30,000								-
MF Tractor		37,000		37,000				31,960	5,040							-
Arthur Optimist Pavilion		250,000		250,000		75,000				75,000					100,000	-
Signage for Parks & Facilities		15,000		15,000										15,000		-
Ice Edger		6,000		6,000				6,000								-
Shared Pick-up Truck		30,000		30,000				24,960	5,040							-
Trail Enhancements		35,875		35,875											35,875	-
MF - Cork St. Playground (Campbell deVore)		20,500		20,500										20,500		-
MF - Pool		Unknown		Unknown												-
Arthur Dog Park				-												-
		<b>660,846</b>	<b>57,000</b>	<b>603,846</b>												
<b>2019 Summary</b>																
		<b>20,164,607</b>	<b>781,594</b>	<b>19,383,013</b>		<b>2,448,428</b>	<b>50,000</b>	<b>6,122,772</b>	<b>4,553,080</b>	<b>206,471</b>	<b>344,660</b>	<b>-</b>	<b>37,000</b>	<b>1,408,657</b>	<b>3,211,945</b>	<b>1,000,000</b>

## 2019 Capital Program - Requirements

- 2019 Capital Levy impact based on Staff Proposed listing is currently \$3,211,945
- 2019 Target based on Proposed budget is \$2,275,000
- Staff seeking Council guidance regarding treatment of existing gap - \$936,945
  - Reduction of proposed Capital Initiatives
  - Additional contributions from reserves / reserve funds – options are limited to select few fund options (aggressive capital budgets have eroded infrastructure reserves
  - Utilization of general equity accumulation to satisfy capital projects / debt servicing costs



# Closing Comments / Questions / Next Steps



**THE CORPORATION OF THE  
TOWNSHIP OF WELLINGTON NORTH**

**BY-LAW NUMBER 010-19**

**BEING A BY-LAW TO CONFIRM THE PROCEEDINGS OF THE  
COUNCIL OF THE CORPORATION OF THE TOWNSHIP OF  
WELLINGTON NORTH AT ITS SPECIAL MEETING HELD ON  
JANUARY 21, 2019**

**WHEREAS** Section 5 of the Municipal Act, S.O. 2001 c.25 (hereinafter called "the Act") provides that the powers of a Municipal Corporation shall be exercised by its Council;

**AND WHEREAS** Section 5(3) of the Act states, a municipal power, including a municipality's capacity, rights, powers and privileges under Section 9, shall be exercised by by-law, unless the municipality is specifically authorized to do otherwise;

**NOW THEREFORE** the Council of The Corporation of the Township of Wellington North hereby **ENACTS AS FOLLOWS**:

1. The action of the Council of the Corporation of the Township of Wellington North taken at its meeting held on January 21, 2019 in respect of each motion and resolution passed and other action taken by the Council of the Corporation of the Township of Wellington North at its meeting, is hereby adopted and confirmed as if all such proceedings were expressly embodied in this By-law.
2. That the Mayor and the proper officials of the Corporation of the Township of Wellington North are hereby authorized and directed to do all things necessary to give effect to the action of the Council of the Corporation of the Township of Wellington North referred to in the proceeding section hereof.
3. The Mayor and the Clerk are authorized and directed to execute all documents necessary in that behalf and to affix thereto the Seal of the Corporation of the Township of Wellington North.

**READ A FIRST, SECOND AND THIRD TIME AND FINALLY PASSED  
THIS 21ST DAY OF JANUARY, 2019.**

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**ANDREW LENNOX,  
MAYOR**

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**KARREN WALLACE,  
CLERK**